CMB International Global Markets | Equity Research | Company Update

# ZTO Express (ZTO US)

# Lower parcel volume guidance but largely expected; ASP story well intact

ZTO's 1Q22 adjusted net profit grew 35% YoY to RMB1bn, largely in line with our expectation. The company revised down its full year parcel volume growth range guidance to 12-16% (from 18-24% previously) largely due to COVID-related lockdowns, which we believe has been widely expected. ZTO's parcel shipment volume has gradually improved. We expect a high single-digit growth in May (versus a decline in Apr), followed by further improvement in Jun. We revised down our 2022E/24E earnings by 7-8% as we model in more conservative assumptions on volume and cost of sorting center and transportation. We trimmed our TP to US\$37.3 from US\$41, based on unchanged target multiple of 35x. We continue to expect the favourable industry landscape will continue to support higher ASP going forward. Maintain **BUY**.

#### Key highlights in 1Q22 results:

- Reported net profit in 1Q22 grew 70% YoY to RMB906mn. Excluding the share-based compensation expense and other non-recurring items, adjusted net profit grew 35% YoY to RMB1bn. The growth was driven by (1) 22% YoY revenue growth, (2) 3.5ppt YoY gross margin expansion to 20.5%, and (3) stable SG&A expense YoY.
- Parcel volume +17% YoY to 5.2bn units with market share gain. The volume growth rate was higher than the industry average of 10%. Market share expanded 1.5ppt to 21.6%. We believe that ZTO successfully gained some market shares from BEST (the express delivery business acquired by J&T Express).
- ASP +8% YoY. Parcel delivery ASP increased 8% YoY (or RMB0.11/unit) and 4% QoQ (or RMB0.06/unit) to RMB1.45/unit in 1Q22, as major industry players have continued to put the focus on profitability.
- Unit cost +3.6% YoY. Unit cost of transportation was stable YoY at RMB0.57/unit, as the fuel cost hike was offset by efficiency improvement (84% of self-owned trucks were 15-17 meters long). That said, unit sorting hub cost increased 6.5% YoY to RMB0.36/unit, due to higher salary and depreciation. Unit gross margin grew 31% YoY but dropped 12% QoQ to RMB0.31/unit, still at a decent level in our view.
- Major risk factors: (1) continuous lockdowns; (2) further slowdown of online retail sales; and (3) further increase in diesel price.

#### **Earnings Summary**

| Lannings Sannina y       |          |          |          |          |          |
|--------------------------|----------|----------|----------|----------|----------|
| (YE 31 Dec)              | FY20A    | FY21A    | FY22E    | FY23E    | FY24E    |
| Revenue (RMB mn)         | 25,214   | 30,406   | 36,058   | 42,087   | 47,774   |
| YoY growth (%)           | 14       | 21       | 19       | 17       | 14       |
| Core net profit (RMB mn) | 4,312    | 4,755    | 5,718    | 7,373    | 8,618    |
| Core EPS (RMB)           | 5.43     | 5.70     | 6.85     | 8.83     | 10.32    |
| YoY growth (%)           | -14.5    | 5.0      | 20.3     | 28.9     | 16.9     |
| Consensus EPS (RMB)      | N/A      | N/A      | 7.56     | 9.67     | 11.98    |
| EV/EBITDA (x)            | 17.5     | 14.9     | 11.5     | 9.0      | 7.7      |
| P/E (x)                  | 31.3     | 28.1     | 24.0     | 18.9     | 16.2     |
| P/B (x)                  | 2.9      | 2.7      | 2.6      | 2.4      | 2.1      |
| Yield (%)                | 1.0      | 1.0      | 1.3      | 1.6      | 1.9      |
| ROE (%)                  | 9.9      | 9.7      | 11.3     | 13.2     | 13.9     |
| Net gearing (%)          | Net cash |
|                          |          |          |          |          |          |

Source: Company data, Bloomberg, CMBIGM estimates



### **BUY (Maintain)**

| Target Price  | US\$37.3  |
|---------------|-----------|
| (Previous TP  | US\$41.0) |
| Up/Downside   | +51%      |
| Current Price | US\$24.75 |

**China Logistics** 

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#### Stock Data

| otoon butu               |             |
|--------------------------|-------------|
| Mkt Cap (US\$ mn)        | 20,040      |
| Avg 3 mths t/o (US\$ mn) | 94          |
| 52w High/Low (US\$)      | 34.48/19.53 |
| Total Issued Shares (mn) | 855.3       |
| Source: Bloomberg        |             |

#### **Shareholding Structure**

| Meisong Lai                                       | 25.6% |  |  |  |  |  |
|---|-------|--|--|--|--|--|
| Alibaba   | 8.6%  |  |  |  |  |  |
| Others  | 65.8% |  |  |  |  |  |
| Note: Under the weighted voting rights structure, |       |  |  |  |  |  |
| Meisong Lai has 76.8% of the total voting right   |       |  |  |  |  |  |
| Source: HKEx                                      |       |  |  |  |  |  |

#### Share Performance

|               | Absolute | Relative |
|---------------|----------|----------|
| 1-mth         | 6.1%     | 14.6%    |
| 3-mth         | -13.0%   | -4.1%    |
| 6-mth         | -19.8%   | -5.3%    |
| Source: Bloor | nberg    |          |

#### 12-mth Price Performance



Source: Bloomberg

#### Auditor: Deloitte

#### **Related reports:**

- 1. Solid 4Q21 results; Expect strong earnings recovery in 2022E – 17 Mar 2022
- Upbeat guidance on profitable growth in 2022E; raising earnings forecast and TP – 19 Nov 2021
- China Express Delivery Sector On-track ASP improvement in Sep; Expect further increase on the back of policy support – 20 Oct 2021

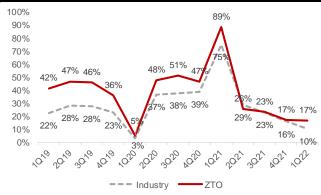


#### Figure 1: ZTO's 1Q22 results

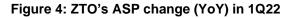
| (RMB mn)                                     | 1Q21   | 1Q22   | Change YoY | 2Q20   | 2Q21   | Change YoY | 3Q20   | 3Q21 ( | Change YoY | 4Q20   | 4Q21   | Change YoY |
|--|--------|--------|------------|--------|--------|------------|--------|--------|------------|--------|--------|------------|
| Total revenue                                | 6,473  | 7,904  | 22.1%      | 6,402  | 7,325  | 14.4%      | 6,639  | 7,391  | 11.3%      | 8,257  | 9,218  | 11.6%      |
| Cost of sales                                | -5,376 | -6,285 | 16.9%      | -4,633 | -5,651 | 22.0%      | -5,248 | -5,822 | 10.9%      | -6,399 | -6,967 | 8.9%       |
| Gross profit                                 | 1,097  | 1,619  | 47.7%      | 1,769  | 1,674  | -5.4%      | 1,391  | 1,568  | 12.7%      | 1,858  | 2,251  | 21.1%      |
| Other income                                 | 157    | 115    | -26.6%     | 190    | 176    | -7.3%      | 152    | 182    | 19.6%      | 126    | 275    | 118.8%     |
| SG&A expenses                                | -620   | -618   | -0.3%      | -312   | -394   | 26.1%      | -374   | -389   | 4.2%       | -418   | -472   | 13.1%      |
| EBIT   | 633    | 1,116  | 76.4%      | 1,647  | 1,456  | -11.6%     | 1,169  | 1,360  | 16.4%      | 1,566  | 2,054  | 31.1%      |
| D&A  | 521    | 633    | 21.4%      | 426    | 565    | 32.6%      | 479    | 538    | 12.3%      | 527    | 598    | 13.4%      |
| EBITDA                                       | 1,154  | 1,749  | 51.5%      | 2,073  | 2,020  | -2.5%      | 1,648  | 1,898  | 15.2%      | 2,093  | 2,652  | 26.7%      |
| Net finance income/(expense)                 | 60     | 51     | -14.1%     | 105    | 69     | -34.7%     | 83     | 40     | -52.3%     | 93     | 69     | -25.7%     |
| Finance income                               | 75     | 111    | 47.2%      | 114    | 102    | -10.4%     | 97     | 92     | -5.0%      | 106    | 94     | -10.8%     |
| Finance expenses                             | -16    | -60    | 282.7%     | -9     | -34    | 270.0%     | -14    | -52    | 281.3%     | -12    | -25    | 104.1%     |
| Gain/(loss) on disposal of subsidiaries      | 0      | 0      | n/a        | 0      | 0      | n/a        | 0      | 5      | n/a        | 1      | -3     | n/a        |
| Impairment of investment in equity investees | 0      | 0      | n/a        | Ō      | 0      | n/a        | 0      | 0      | n/a        | -1     | 53     | n/a        |
| Fair value changes of financial instruments  | 16     | -1     | n/a        | Ō      | 32     | n/a        | 0      | 0      | n/a        | Ū      | -48    | n/a        |
| FX gain/(loss)                               | -0     | -13    | 3763.4%    | 3      | -26    | n/a        | -64    | -8     | -87.5%     | -82    | -22    | -72.8%     |
| Share of profit of JV and associates         | -25    | -23    | -7.4%      | -2     | -4     | 53.0%      | -5     | -20    | 272.6%     | 3      | 16     | 459.1%     |
| Pretax profit                                | 683    | 1,131  | 65.5%      | 1,752  | 1,527  | -12.8%     | 1,182  | 1,377  | 16.5%      | 1,581  | 2,119  | 34.0%      |
| Income tax                                   | -150   | -255   | 70.6%      | -298   | -255   | -14.6%     | 28     | -230   | n/a        | -290   | -371   | 28.3%      |
| After tax profit                             | 534    | 876    | 64.1%      | 1,454  | 1,272  | -12.5%     | 1,210  | 1,148  | -5.2%      | 1,291  | 1,748  | 35.3%      |
| MI   | 0      | 31     | 30956.6%   | -5     | 20     | n/a        | -9     | 19     | n/a        | -3     | 15     | n/a        |
| Net profit                                   | 534    | 906    | 69.8%      | 1,449  | 1,292  | -10.8%     | 1,201  | 1,167  | -2.9%      | 1,288  | 1,762  | 36.8%      |
| Ratios:                                      |        |        | ppt        |        |        | ppt        |        |        | ppt        |        |        | ppt        |
| Gross margin                                 | 16.9%  | 20.5%  | 3.5        | 27.6%  | 22.8%  | -4.8       | 21.0%  | 21.2%  | 0.3        | 22.5%  | 24.4%  | 1.9        |
| EBIT margin                                  | 9.8%   | 14.1%  | 4.3        | 25.7%  | 19.9%  | -5.8       | 17.6%  | 18.4%  | 0.8        | 19.0%  | 22.3%  | 3.3        |
| After tax profit margin                      | 8.2%   | 11.1%  | 2.8        | 22.7%  | 17.4%  | -5.3       | 18.2%  | 15.5%  | -2.7       | 15.6%  | 19.0%  | 3.3        |
| Effective tax rate                           | 21.9%  | 22.6%  | 0.7        | 17.0%  | 16.7%  | -0.3       | -2.4%  | 16.7%  | 19.0       | 18.3%  | 17.5%  | -0.8       |

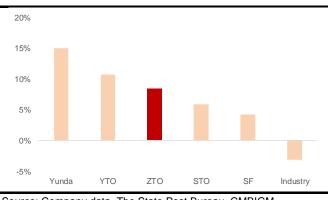
Source: Company data, CMBIGM

#### Figure 2: ZTO's parcel volume growth in 1Q22 Figure 3: ZTO's parcel volume growth in 1Q22 outpaced the industry average

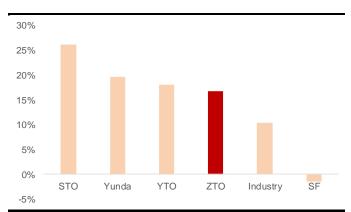


Source: Company data, The State Post Bureau, CMBIGM

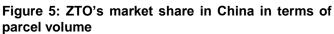




Source: Company data, The State Post Bureau, CMBIGM



Source: Company data, The State Post Bureau, CMBIGM





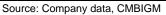
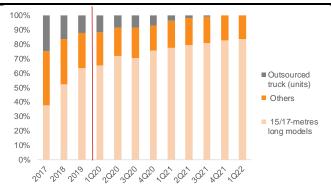


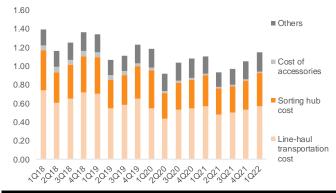


Figure 6: ZTO's self-owned high-capacity truck ratio



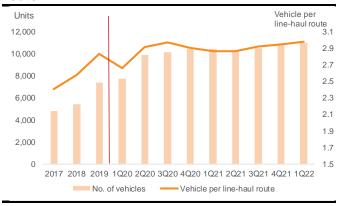
Source: Company data, CMBIGM

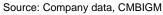


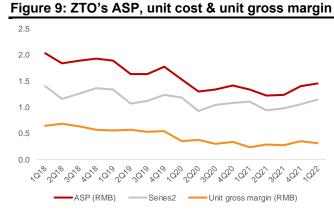


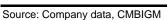
Source: Company data, CMBIGM

## Figure 7: ZTO's number of vehicles per line-haul route









#### Figure 10: Change in key operating assumptions

|  |            | Old        |            |        | New        |            |                | Change         |                |
|--|------------|------------|------------|--------|------------|------------|----------------|----------------|----------------|
|  | 2022E      | 2023E      | 2024E      | 2022E  | 2023E      | 2024E      | 2022E          | 2023E          | 2024E          |
| Shipment volume (mn units of parcel)   |            |            |            |        |            |            |                |                |                |
| Unit of parcel                         | 26,302     | 30,248     | 34,482     | 24,965 | 29,209     | 33,590     | -5.1%          | -3.4%          | -2.6%          |
| Unit of parcer                         | 20,302     | 30,240     | 34,402     | 24,900 | 29,209     | 33,590     | -5.1%          | -3.4%          | -2.0%          |
| ASP (RMB/unit)                         |            |            |            |        |            |            |                |                |                |
| Per unit of parcel                     | 1.33       | 1.33       | 1.32       | 1.39   | 1.39       | 1.37       | 4.1%           | 4.1%           | 4.1%           |
| Unit cost breakdown (RMB)              |            |            |            |        |            |            |                |                |                |
| Line-haul transportation cost          | -0.52      | -0.49      | -0.48      | -0.53  | -0.51      | -0.50      | 3.0%           | 4.1%           | 4.1%           |
| Sorting hub cost                       | -0.29      | -0.29      | -0.28      | -0.32  | -0.31      | -0.30      | 8.8%           | 8.8%           | 8.8%           |
| Others                                 | -0.17      | -0.17      | -0.17      | -0.18  | -0.17      | -0.17      | 2.0%           | 2.0%           | 2.0%           |
| Total                                  | -1.00      | -0.97      | -0.95      | -1.04  | -1.01      | -1.00      | 4.5%           | 5.0%           | 5.0%           |
| Unit gross margin (RMB)                | 0.33       | 0.37       | 0.37       | 0.34   | 0.37       | 0.38       | 2.9%           | 1.6%           | 1.7%           |
| (RMB mn)                               |            |            |            |        |            |            |                |                |                |
| Revenue                                |            |            |            |        |            |            |                |                |                |
| Express delivery, accessories & others | 35,028     | 40,282     | 45,463     | 34,605 | 40,488     | 46,096     | -1.2%          | 0.5%           | 1.4%           |
| Freight forwarding services            | 1,683      | 1,851      | 1,943      | 1,453  | 1,598      | 1,678      | -13.6%         | -13.6%         | -13.6%         |
| Total                                  | 36,711     | 42,133     | 47,406     | 36,058 | 42,087     | 47,774     | -1.8%          | -0.1%          | 0.8%           |
| Revenue growth                         |            |            |            |        |            |            |                | ppt            |                |
| Express delivery, accessories & others | 21%        | 15%        | 13%        | 20%    | 17%        | 14%        | (1.5)          | 2.0            | 1.0            |
| Freight forwarding services            | 10%        | 10%        | 5%         | -5%    | 10%        | 5%         | (15.0)         | 0.0            | 0.0            |
| Revenue                                | 21%        | 15%        | 13%        | 19%    | 17%        | 14%        | (2.1)          | 1.9            | 1.0            |
| Gross margin                           |            |            |            |        |            |            |                | ppt            |                |
| Express delivery, accessories & others | 25%        | 27%        | 28%        | 25%    | 27%        | 27%        | (0.3)          | (0.7)          | (0.6)          |
| Freight forwarding services            | 13%        | 13%        | 13%        | 7%     | 9%         | 9%         | (6.0)          | (4.0)          | (0.0)          |
| Gross margin                           | <b>25%</b> | <b>27%</b> | <b>28%</b> | 24%    | <b>26%</b> | <b>27%</b> | (0.0)<br>(0.5) | ( <b>0.7</b> ) | ( <b>0.7</b> ) |
| SG&A expense ratio                     | -6.0%      | -5.8%      | -5.8%      | -6.0%  | -5.8%      | -5.8%      | 0.0            | 0.0            | 0.0            |
| Net profit                             | 6,196      | 7,975      | 9,270      | 5,718  | 7,373      | 8,618      | -7.7%          | -7.5%          | -7.0%          |

Source: Company data, CMBIGM estimates

#### Figure 11: Earnings sensitivity to ASP and unit line-haul transportation cost

| 2022E Net profit (RMB mn) |        | ASP (RMB/unit) |       |       |       |       |  |  |
|---------------------------|--------|----------------|-------|-------|-------|-------|--|--|
|                           |        | 1.32           | 1.36  | 1.39  | 1.41  | 1.46  |  |  |
|                           | -0.557 | 3,825          | 4,634 | 5,174 | 5,714 | 6,523 |  |  |
|                           | -0.541 | 4,151          | 4,961 | 5,501 | 6,040 | 6,850 |  |  |
| Unit line-haul            | -0.531 | 4,369          | 5,179 | 5,718 | 6,258 | 7,067 |  |  |
| transportation cost (RMB) | -0.520 | 4,587          | 5,396 | 5,936 | 6,476 | 7,285 |  |  |
|                           | -0.504 | 4,913          | 5,723 | 6,263 | 6,802 | 7,612 |  |  |

Source: Company data, CMBIGM estimates

#### Figure 12: Earnings sensitivity to ASP and unit sorting hub cost

| <u> </u>                  |        |                | 0     |       |       |       |  |  |
|---------------------------|--------|----------------|-------|-------|-------|-------|--|--|
| 2022E Net profit (RMB mn) |        | ASP (RMB/unit) |       |       |       |       |  |  |
|                           |        | 1.32           | 1.36  | 1.39  | 1.41  | 1.46  |  |  |
|                           | -0.337 | 4,040          | 4,850 | 5,389 | 5,929 | 6,739 |  |  |
|                           | -0.327 | 4,238          | 5,047 | 5,587 | 6,126 | 6,936 |  |  |
| Unit sorting hub cost     | -0.321 | 4,369          | 5,179 | 5,718 | 6,258 | 7,067 |  |  |
| (RMB)                     | -0.314 | 4,501          | 5,310 | 5,850 | 6,389 | 7,199 |  |  |
|                           | -0.305 | 4,698          | 5,507 | 6,047 | 6,587 | 7,396 |  |  |

Source: Company data, CMBIGM estimates



40%

35%

30%

25%

20%

15%

10%

5%

0%

2015

2016



Shipment volume (mn units of parcel)

Source: Company data, CMBIGM estimate

34.3% 35.2% 33.9% 32.6% 31.6%

3.4%

2017

3.1% 2.1%

2019

2018

#### Figure 13: ZTO's parcel shipment volume forecast

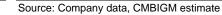


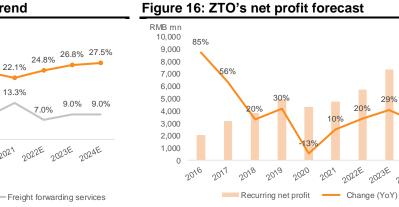
60.8%

(RMB mn)

60,000







#### Figure 15: ZTO's gross margin trend

13.3%

2021

4.4% 22.1%

8.1%

2020

Change (YoY)

Source: Company data, CMBIGM estimate

Express delivery, accessories & others =

#### Source: Company data, CMBIGM estimate

### Figure 14: ZTO's revenue forecast



70%

60%

100%

80%

60%

40%

20%

0%

-20%

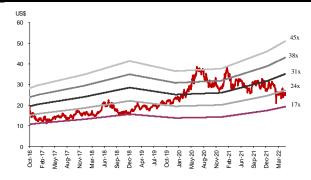
2024E



## Valuation

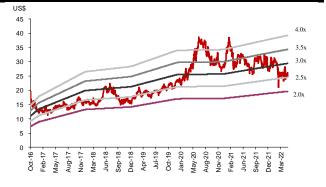
We trimmed our TP from US\$41 to US\$37.3, based on an unchanged target multiple of 35x, the mid-point between the peak (45x) and the historical average (26x). Our above average target multiple is to reflect the company's gradual market share gain and the recovery of profitability.

#### Figure 17: ZTO US's P/E band



Source: Bloomberg, Company data, CMBIGM estimates

#### Figure 18: ZTO US's P/B band



Source: Bloomberg, Company data, CMBIGM estimates



## **Financial Summary**

| Income | statement |
|--------|-----------|
|        |           |

|         | -  |  |  |   |
|---------|--|--|--|---|
|         |  |  |  | FY24E   |
| - /     | ,  | ,  | ,  | 47,774  |
| -19,377 | -23,816  | -27,375  | -31,091  | -34,950   |
| 5,837   | 6,589  | 8,683  | 10,995   | 12,824  |
| 581     | 790  | 361  | 421  | 478   |
| -1,664  | -1,876   | -2,164   | -2,441   | -2,771  |
| 4,754   | 5,503  | 6,880  | 8,975  | 10,531  |
| 407     | 237  | 124  | 131  | 168   |
| 443     | 364  | 227  | 199  | 219   |
| -35     | -127   | -104   | -69  | -51   |
| 1       | 2  | 0  | 0  | 0   |
| -1      | 53   | 0  | 0  | 0   |
| -127    | -56  | 0  | 0  | 0   |
| -19     | -32  | 4  | 19   | 21  |
| 5,016   | 5,707  | 7,008  | 9,125  | 10,719  |
| -690    | -1,005   | -1,402   | -1,825   | -2,144  |
| 4,326   | 4,701  | 5,606  | 7,300  | 8,575   |
| -14     | 54   | 112  | 73   | 43  |
| 4,312   | 4,755  | 5,718  | 7,373  | 8,618   |
| 4,312   | 4,755  | 5,718  | 7,373  | 8,618   |
| 1,840   | 2,222  | 3,163  | 3,777  | 4,351   |
| 6,595   | 7,725  | 10,043   | 12,752   | 14,882  |
|         | 581<br>-1,664<br><b>4,754</b><br>407<br>443<br>-35<br>1<br>-1<br>-127<br>-19<br><b>5,016</b><br>-690<br><b>4,326</b><br>-14<br><b>4,312</b><br><b>4,312</b><br><b>1</b> ,840 | 25,214 30,406   -19,377 -23,816   5,837 6,589   581 790   -1,664 -1,876   4,754 5,503   407 237   443 364   -35 -127   1 2   -1 53   -127 -56   -19 -32   5,016 5,707   -690 -1,005   4,326 4,701   -14 54   4,312 4,755   4,312 4,755   1,840 2,222 | 25,214 30,406 36,058   -19,377 -23,816 -27,375   5,837 6,589 8,683   581 790 361   -1,664 -1,876 -2,164   4,754 5,503 6,880   407 237 124   443 364 227   -35 -127 -104   1 2 0   -1 53 0   -127 -56 0   -19 -32 4   5,016 5,707 7,008   -690 -1,005 -1,402   4,326 4,701 5,606   -14 54 112   4,312 4,755 5,718   4,312 4,755 5,718   1,840 2,222 3,163 | 25,214 30,406 36,058 42,087   -19,377 -23,816 -27,375 -31,091   5,837 6,589 8,683 10,995   581 790 361 421   -1,664 -1,876 -2,164 -2,441   4,754 5,503 6,880 8,975   407 237 124 131   443 364 227 199   -35 -127 -104 -69   1 2 0 0   -127 -56 0 0   -127 -56 0 0   -127 -56 0 0   -127 -56 0 0   -127 -56 0 0   -127 -56 0 0   -127 -56 0 0   -14 5,707 7,008 9,125   -690 -1,005 -1,402 -1,825   4,312 < |

| YE 31 Dec (RMB mn)                 | FY20A  | FY21A  | FY22E  | FY23E  | FY24E  |
|------------------------------------|--------|--------|--------|--------|--------|
| Pretax profit                      | 5,016  | 5,707  | 7,008  | 9,125  | 10,719 |
| Finance cost                       | 35     | 127    | 104    | 69     | 51     |
| Interest income                    | -443   | -364   | -227   | -199   | -219   |
| Profit or loss of associates       | 19     | 32     | -4     | -19    | -21    |
| Depreciation & amortization        | 1,840  | 2,215  | 3,163  | 3,777  | 4,351  |
| Income tax paid                    | -690   | -1,005 | -1,402 | -1,825 | -2,144 |
| Change in working capital          | -1,422 | -18    | -644   | -228   | -550   |
| Others                             | 152    | 162    | 0      | 0      | 0      |
| Cash flow from operation           | 4,508  | 6,856  | 7,998  | 10,699 | 12,188 |
| Net capex on PP&E                  | -7,237 | -8,467 | -7,500 | -7,500 | -7,000 |
| Purchase of land use rights        | -1,971 | -1,082 | -700   | -700   | -700   |
| Investment in JV/associates        | -238   | 0      | -50    | -200   | -200   |
| Investment in subsidiaries         | 0      | 0      | 0      | 0      | 0      |
| Interest received                  | 443    | 364    | 227    | 199    | 219    |
| Others                             | 5,012  | 64     | -0     | -0     | -0     |
| Cash flow from investing           | -3,992 | -9,120 | -8,023 | -8,201 | -7,681 |
| Equity financing/(repurchase)      | 8,543  | 0      | 0      | 0      | 0      |
| Net bank borrowings                | 1,433  | 2,026  | -1,000 | -1,000 | 0      |
| Dividend paid                      | -1,649 | -1,315 | -1,355 | -1,715 | -2,212 |
| Others                             | 10     | -3,615 | 0      | 0      | 0      |
| Cash flow from financing           | 8,337  | -2,904 | -2,458 | -2,784 | -2,263 |
| Change in cash                     | 8,853  | -5,168 | -2,483 | -286   | 2,244  |
| Cash at beginning of the year      | 5,270  | 14,213 | 9,721  | 7,238  | 6,952  |
| Exchange gains/(losses) and others | 89     | 677    | 0      | 0      | 0      |
| Cash at the end of the year        | 14,213 | 9,721  | 7,238  | 6,952  | 9,196  |

Cash flow summary

| Balance sheet                          |        |        |        |        |        | Key ratios                             |          |          |          |          |          |
|--|--------|--------|--------|--------|--------|--|----------|----------|----------|----------|----------|
| YE 31 Dec (RMB mn)                     | FY20A  | FY21A  | FY22E  | FY23E  | FY24E  | YE 31 Dec                              | FY20A    | FY21A    | FY22E    | FY23E    | FY24E    |
| Non-current assets                     | 36,880 | 44,106 | 50,382 | 54,620 | 59,338 | Sales mix (%)                          |          |          |          |          |          |
| PP&E                                   | 18,565 | 24,930 | 29,394 | 33,258 | 36,062 | Express delivery, accessories & others | 93%      | 95%      | 96%      | 96%      | 96%      |
| Land use right                         | 4,361  | 5,336  | 5,915  | 6,480  | 7,031  | Freight forwarding services            | 7%       | 5%       | 4%       | 4%       | 4%       |
| Investment in JV/associates            | 3,224  | 3,730  | 3,784  | 4,004  | 4,224  | Total                                  | 100%     | 100%     | 100%     | 100%     | 100%     |
| Operating lease right-of-use assets    | 876    | 897    | 957    | 1,017  | 1,077  | Profit & loss ratio (%)                |          |          |          |          |          |
| Goodwill                               | 4,242  | 4,242  | 4,242  | 4,242  | 4,242  | Gross margin                           | 23.1     | 21.7     | 24.1     | 26.1     | 26.8     |
| Long term financing receivables        | 1,970  | 1,413  | 2,539  | 2,074  | 3,162  | EBITDA margin                          | 26.2     | 25.4     | 27.9     | 30.3     | 31.1     |
| Intangible assets                      | 42     | 36     | 29     | 23     | 17     | EBIT margin                            | 18.9     | 18.1     | 19.1     | 21.3     | 22.0     |
| Long-term investment                   | 1,842  | 1,842  | 1,842  | 1,842  | 1,842  | Net profit margin                      | 17.2     | 15.5     | 15.5     | 17.3     | 17.9     |
| Others                                 | 1,037  | 746    | 746    | 746    | 746    | Growth (%)                             |          |          |          |          |          |
| Deferred tax assets                    | 721    | 935    | 935    | 935    | 935    | Revenue                                | 14.0     | 20.6     | 18.6     | 16.7     | 13.5     |
| Current assets                         | 22,325 | 18,666 | 15,851 | 16,549 | 18,426 | Gross profit                           | (11.8)   | 12.9     | 31.8     | 26.6     | 16.6     |
| Inventories                            | 53     | 83     | 67     | 103    | 88     | EBITDA                                 | (2.0)    | 17.1     | 30.0     | 27.0     | 16.7     |
| Account receivables                    | 746    | 933    | 1,062  | 1,267  | 1,377  | EBIT                                   | (13.0)   | 15.7     | 25.0     | 30.4     | 17.3     |
| Financing receivables                  | 492    | 1,111  | 667    | 1,409  | 947    | Core net profit                        | (13.4)   | 10.3     | 20.3     | 28.9     | 16.9     |
| Advances to suppliers                  | 589    | 668    | 668    | 668    | 668    | Balance sheet ratio                    |          |          |          |          |          |
| Short-term investment                  | 3,690  | 2,845  | 2,845  | 2,845  | 2,845  | Current ratio (x)                      | 2.4      | 1.4      | 1.3      | 1.4      | 1.6      |
| Others                                 | 2,408  | 3,276  | 3,276  | 3,276  | 3,276  | Trade receivable turnover days         | 29       | 30       | 30       | 30       | 30       |
| Restricted cash                        | 133    | 28     | 28     | 28     | 28     | Inventory turnover days                | 1        | 1        | 1        | 1        | 1        |
| Cash                                   | 14,213 | 9,721  | 7,238  | 6,952  | 9,196  | Payable turnover days                  | 29       | 28       | 28       | 28       | 28       |
| Current liabilities                    | 9,348  | 12,996 | 12,206 | 11,556 | 11,788 | Net debt / total equity (%)            | Net cash |
| Account payables                       | 1,636  | 1,958  | 2,167  | 2,518  | 2,749  | Profitability (%)                      |          |          |          |          |          |
| Operating lease liabilities            | 246    | 251    | 251    | 251    | 251    | ROA                                    | 8.2      | 7.8      | 8.9      | 10.7     | 11.6     |
| Bank borrowings                        | 1,433  | 3,459  | 2,459  | 1,459  | 1,459  | ROE                                    | 9.9      | 9.7      | 11.3     | 13.2     | 13.9     |
| Tax payable                            | 49     | 87     | 87     | 87     | 87     | Per share data                         |          |          |          |          |          |
| Advanced from customers                | 1,120  | 1,227  | 1,227  | 1,227  | 1,227  | EPS (RMB)                              | 5.43     | 5.70     | 6.85     | 8.83     | 10.32    |
| Others                                 | 4,864  | 6,016  | 6,016  | 6,016  | 6,016  | Core EPS (RMB)                         | 5.43     | 5.70     | 6.85     | 8.83     | 10.32    |
| Non-current liabilities                | 757    | 848    | 848    | 848    | 848    | BVPS (RMB)                             | 58.67    | 58.26    | 63.48    | 70.26    | 77.93    |
| Bank borrowings                        | 0      | 0      | 0      | 0      | 0      | DPS (RMB)                              | 1.65     | 1.62     | 2.05     | 2.65     | 3.10     |
| Deferred tax liabilities               | 255    | 292    | 292    | 292    | 292    |  |          |          |          |          |          |
| Non-current operating lease            | 502    | 556    | 556    | 556    | 556    |  |          |          |          |          |          |
| Others                                 | -0     | 0      | 0      | 0      | 0      |  |          |          |          |          |          |
| Shareholders' equity                   | 48,979 | 48,637 | 53,001 | 58,659 | 65,065 |  |          |          |          |          |          |
| MI                                     | 121    | 290    | 178    | 105    | 62     |  |          |          |          |          |          |
| Source: Company data, CMBIGM estimates |        |        |        |        |        |  |          |          |          |          |          |

Source: Company data, CMBIGM estimates



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