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# Nayuki Holdings Limited (2150 HK)

# SSSG recover in 4Q21, but we remain cautious

**Maintain HOLD and lower TP to HK\$ 7.83,** based on our DCF model which implies a ~59x FY22E P/E and ~1.9x FY22E P/S. Despite the impressive recovery in 4Q21, we remain cautious about sales trend and margins in FY22E, given that weakening macro environment and operating deleverage is still in place. Current valuation of ~1.7x FY22E P/S (industry average at 2.0x) is only fair, in our view.

- 4Q21 (esp. Dec 2021) SSSG better than expected. Nayuki announced that its SSSG continued to recover in 4Q21 and even returned to same level last year in Dec 2021, a meaningful improvement vs high double-digit decline in Aug-Sep 2021. It attributed this resilient performance to: 1) successful product launches (warm drinks such as "Phoenix Oolong Milk Tea/ 鸭屎香寶藏茶") and 2) step-up on promotions to draw traffic. However, we remain cautious because the catering industry demand is still very weak in 4Q21, evidenced by sharp drop in shopping mall traffic.
- Operating deleverage less than expected in 4Q21 despite lower GP margin and higher staff costs. We believe the pressure on COGS and staff costs had increased in 4Q21 due to more promotions and industry-wise pay raise. However, thanks to the better-than-expected SSSG and operating leverage, we revised up our OP margin forecast in 4Q21 and onwards.
- But we stay cautious about FY22E. Even though recovery is stronger than we thought, we prefer to stay cautious given the high uncertainty of COVID-19 outbreak. In our view, it is likely that Shenzhen area's business might be dragged for at least 1 week due to recent outbreak. We expect more store level automations to kick-in in FY22E to reduce staff costs but part of the benefits might have already been factored in our model.
- FY21 store openings missed slightly but plan for FY22E should still be intact. Nayuki's total number of stores reached 817 in FY21E and the net openings was only 326, which is below the Company's previous target of 350+. We believe such delay was due to the recent covid outbreak (esp. Beijing in Oct and Shanghai in Nov 2021). We expect Nayuki's stores opening target to remain unchanged at 350-400 in FY22E.
- Maintain HOLD and revised down TP to HK\$ 7.83. We revised down our FY21E net losses est. by 18% and raised 22E/ 23E net profit est. by 12%/ 5% to factor in: 1) better SSSG, 2) delay in store openings and 3) higher promotions and staff costs. Our TP is based on DCF method (10.3% WACC, cut from 8.7%, and 3.0% terminal growth), which implies a ~1.9x FY22E P/S. It is trading at 1.7x FY22E P/S vs China peers' average of 2.0x.

	Summary	

Earnings Summary					
(YE 31 Dec)	FY19A	FY20A	FY21E	FY22E	FY23E
Revenue (RMB mn)	2,502	3,057	4,225	5,897	7,719
YoY growth (%)	130.2	22.2	38.2	39.6	30.9
EBITDA (RMB mn)	143	227	98	553	870
NP att. (RMB mn)	(39)	(202)	(169)	167	337
Adj. NP (RMB mn)	(11)	26	(117)	190	353
Adj. EPS (RMB)	(0.006)	0.015	(0.068)	0.111	0.206
YoY growth (%)	n/a	n/a	n/a	n/a	85.5
Consensus EPS (RMB)	n/a	n/a	(0.002)	0.144	0.312
Adjusted P/E (x)	n/a	n/a	n/a	51.8	27.9
P/S (x)	4.2	3.3	2.3	1.7	1.3
ROE (%)	n/a	n/a	(4.6)	4.3	8.1
Net gearing (%)	Net cash				

Source: Company data, CMBIS estimates

## **HOLD (Maintain)**

Target Price HK\$7.83 (Previous TP HK\$10.15) Up/Downside 13.2% Current Price HK\$6.92

### **China Catering Sector**

#### Walter Woo

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#### Stock Data

Mkt Cap (HK\$ mn)	11,869
Avg 3 mths t/o (HK\$ mn)	20.08
52w High/Low (HK\$)	18.98/6.83
Total Issued Shares (mn)	1,715.1
Source: Bloomberg	

Snareholding Structure	
Mr. Zhao Lin & Ms. Peng Xin	56.98%
Tiantu Capital	11.09%
Employee incentive platform	5.35%
PAGAC Nebula	5.28%
Shenzhen Capital Group	2.82%
Free Float	18.47%

Source: HKEx

### Share Performance

	Absolute	Relative
1-mth	-19.3%	-17.6%
3-mth	-38.8%	-35.3%
6-mth	-56.8%	-50.1%
12-mth	n/a	n/a

Source: Bloomberg

#### 12-mth Price Performance



Source: Bloomberg

#### Auditor: KPMG

### Related Reports

- Nayuki Holdings (2150 HK, HOLD) Softening demand and operating deleverage – 1 Nov 2021
- Nayuki Holdings (2150 HK, BUY) Structural improvement are still on track – 27 Aug 2021
- Nayuki Holdings (2150 HK, BUY) A prestigious teahouse brand in the marking – 10 Aug 2021



# **Results preview**

Figure 1: Results preview - Half Year

Half yearly (USD mn)	1H20	2H20	1H21	2H21E	1H21 YoY	2H21E YoY
Revenue	1,180	1,878	2,126	2,099	80%	12%
COGS	(466)	(693)	(669)	(770)		
Gross profit	714	1,184	1,457	1,330	104%	12%
GP margins	60.5%	63.1%	68.5%	63.3%	10.70	,,
Other income & gains	76	130	9	37		
Staff costs	(368)	(552)	(670)	(747)	82%	35%
Staff costs / sales	-31.2%	-29.4%	-31.5%	-35.6%		
Dep.of ROU assets expenses	(166)	(187)	(202)	(214)	21%	15%
Dep. of ROU assets exp / sales	-14.1%	-9.9%	-9.5%	-10.2%		
Other rentals expenses	(26)	(74)	(94)	(99)	256%	34%
Other rentals exp / sales	-2.2%	-4.0%	-4.4%	-4.7%		
D & A of other assets	(70)	(84)	(95)	(123)	36%	47%
D & A of other assets exp / sales	-6.0%	-4.5%	-4.5%	-5.9%		
A & P expenses	(22)	(60)	(37)	(72)	68%	21%
A & P exp / sales	-1.9%	-3.2%	-1.8%	-3.4%		
Delivery service fees	(65)	(102)	(112)	(92)	71%	-10%
Delivery service fees / sales	-5.5%	-5.4%	-5.3%	-4.4%		
Utilities expenses	(27)	(40)	(39)	(58)	45%	46%
Utilities exp / sales	-2.3%	-2.1%	-1.8%	-2.8%		
Logistic & storage fees	(23)	(34)	(42)	(43)	80%	27%
Logistic & storage fees / sales	-2.0%	-1.8%	-2.0%	-2.0%		
Other opex	(47)	(76)	(84)	(94)		
Operating profit (EBIT)	-26	106	91	-176	-456%	-266%
OP margins	-2.2%	5.6%	4.3%	-8.4%		
Other items	(4)	(137)	(12)	(14)		
Net finance income	(60)	(71)	(46)	(46)		
Net finance income / sales	-5.1%	-3.8%	-2.2%	-2.2%		
Profit after financing costs	(89)	(101)	34	(235)		
Associated coms	0	0	0	0		
Jointly controlled coms	0	0	0	0		
Pre-tax profit	-89	-101	34	-235	-138%	132%
Tax	13	(26)	(26)	56		
Tax / sales	1.1%	-1.4%	-1.2%	2.7%		
Effective tax rate	-14.7%	26.0%	-76.7%	-23.8%		
Minority interests	(1)	0	0	(2)		
Net profit att.	(74)	(127)	8	(177)	-110%	39%
NP margins	-6.3%	-6.8%	0.4%	-8.4%		
Adjusted Net profit att.	(62)	88	48	(165)	-178%	-287%
Adjusted NP att. margin	-5.3%	4.7%	2.3%	-7.8%		



Figure 2: Results preview - Full Year

Full yearly (USD mn)	FY20	FY21E	FY22E	FY20	FY21E YoY	FY22E YoY
Revenue	3,057	4,225	5,897	YoY 22%	38%	40%
COGS	(1,159)	(1,439)	(1,988)		3373	10,0
Gross profit	1,898	2,787	3,909	20%	47%	40%
GP margins	62.1%	66.0%	66.3%			10,70
Other income & gains	206	46	80			
Staff costs	(919)	(1,417)	(1,823)	22%	54%	29%
Staff costs / sales	-30.1%	-33.5%	-30.9%			
Dep.of ROU assets expenses	(353)	(416)	(507)	35%	18%	22%
Dep. of ROU assets exp / sales	-11.5%	-9.8%	-8.6%			
Other rentals expenses	(101)	(193)	(228)	-21%	92%	18%
Other rentals exp / sales	-3.3%	-4.6%	-3.9%			
D & A of other assets	(154)	(218)	(297)	67%	42%	36%
D & A of other assets exp / sales	-5.0%	-5.2%	-5.0%			
A & P expenses	(82)	(110)	(147)	22%	34%	34%
A & P exp / sales	-2.7%	-2.6%	-2.5%			
Delivery service fees	(167)	(203)	(261)	160%	21%	29%
Delivery service fees / sales	-5.5%	-4.8%	-4.4%			
Utilities expenses	(67)	(97)	(112)	30%	45%	15%
Utilities exp / sales	-2.2%	-2.3%	-1.9%			
Logistic & storage fees	(57)	(85)	(100)	42%	49%	19%
Logistic & storage fees / sales	-1.9%	-2.0%	-1.7%			
Other opex	(124)	(177)	(195)	54%	44%	10%
Operating profit (EBIT)	80	-84	318	44%	-205%	-478%
OP margins	2.6%	-2.0%	5.4%			
Other items	(140)	(25)	(6)			
Net finance income	(130)	(92)	(114)			
Net finance income / sales	-4.3%	-2.2%	-1.9%			
Profit after financing costs	(190)	(201)	198			
Associated coms	0	0	0			
Jointly controlled coms	0	0	0			
Pre-tax profit	-190	-201	198	345%	6%	-198%
Tax	(13)	30	(30)			
Tax / sales	-0.4%	0.7%	-0.5%			
Effective tax rate	6.9%	-15.0%	-15.0%			
Minority interests	(1)	(2)	2			
Net profit att.	(202)	(169)	167	424%	-16%	-198%
NP margins	-6.6%	-4.0%	2.8%			
Adjusted Net profit att.	26	(117)	190	-345%	-548%	-263%
Adjusted NP att. margin	0.9%	-2.8%	3.2%			



# **Earnings revision**

Figure 3: Earnings revision

		New			Old			Diff (%)	
RMB mn	FY21E	FY22E	FY23E	FY21E	FY22E	FY23E	FY21E	FY22E	FY23E
Revenue	4,225	5,897	7,719	4,271	5,888	7,638	-1.1%	0.1%	1.1%
Gross profit	2,787	3,909	5,136	2,854	3,953	5,146	-2.4%	-1.1%	-0.2%
EBIT	(84)	318	542	(115)	297	525	n/a	7.0%	3.1%
Adjusted NP att.	(117)	190	353	(142)	170	336	n/a	11.7%	5.1%
Adjusted EPS (RMB)	(0.068)	0.111	0.206	(0.083)	0.099	0.196	n/a	11.7%	5.1%
Gross margin	66.0%	66.3%	66.5%	66.8%	67.1%	67.4%	-0.9ppt	-0.9ppt	-0.8ppt
EBIT margin	-2.0%	5.4%	7.0%	-2.7%	5.0%	6.9%	0.7ppt	0.3ppt	0.1ppt
Net profit att. margin	-2.8%	3.2%	4.6%	-3.3%	2.9%	4.4%	0.6ppt	0.3ppt	0.2ppt

Source: Company data, CMBIS estimates

Figure 4: CMBIS estimates vs consensus

		CMBIS			Consensus			Diff (%)	
RMB mn	FY21E	FY22E	FY23E	FY21E	FY22E	FY23E	FY21E	FY22E	FY23E
Revenue	4,225	5,897	7,719	4,883	7,329	9,612	-13.5%	-19.5%	-19.7%
Gross profit	2,787	3,909	5,136	3,231	4,859	6,394	-13.7%	-19.6%	-19.7%
EBIT	(84)	318	542	11	433	748	n/a	-26.6%	-27.6%
Adjusted NP att.	(117)	190	353	(10)	290	576	n/a	-34.4%	-38.8%
Adjusted EPS (RMB)	(0.068)	0.111	0.206	(0.002)	0.144	0.312	n/a	-22.9%	-34.1%
Gross margin	66.0%	66.3%	66.5%	66.2%	66.3%	66.5%	-0.2ppt	0ppt	0ppt
EBIT margin	-2.0%	5.4%	7.0%	0.2%	5.9%	7.8%	-2.2ppt	-0.5ppt	-0.8ppt
Net profit att. margin	-2.8%	3.2%	4.6%	-0.2%	4.0%	6.0%	-2.5ppt	-0.7ppt	-1.4ppt



# **Assumptions**

Figure 5: Major assumptions 1

Figure 5: Major assumptions 1						
Major assumptions	FY18A	FY19A	FY20A	FY21E	FY22E	FY23E
Sales by brand (RMB mn)						
Nayuki	910	2,291	2,871	3,981	5,626	7,414
Tai Gai	156	185	153	171	190	215
Others	22	25	33	73	81	89
Total	1,087	2,502	3,057	4,225	5,897	7,719
Sales growth by brand segment						
Nayuki		151.9%	25.3%	38.7%	41.3%	31.8%
Tai Gai		18.9%	-17.4%	11.7%	11.3%	13.3%
Others		15.3%	34.1%	120.0%	10.0%	10.0%
Total		130.2%	22.2%	38.2%	39.6%	30.9%
Sales by tier city, Tai Gai & others (RMB mn)						
Tier 1 cities	578	1,028	1,157	1,422	1,961	2,576
New Tier 1 cities	285	859	961	1,372	1,827	2,377
Tier 2 cities	47	379	617	919	1,354	1,754
Other cities	0	25	136	268	485	708
Tai Gai and others	177	210	186	244	271	304
Total	1,087	2,502	3,057	4,225	5,897	7,719
Sales by tier city, Tai Gai & others growth						
Tier 1 cities		77.8%	12.5%	22.9%	37.9%	31.4%
New Tier 1 cities		201.8%	11.8%	42.8%	33.1%	30.1%
Tier 2 cities		715.5%	62.7%	49.0%	47.3%	29.6%
Other cities			445.2%	96.7%	80.8%	46.0%
Tai Gai and others		18.5%	-11.3%	31.1%	10.9%	12.3%
Total		130.2%	22.2%	38.2%	39.6%	30.9%
Sales by channel (RMB mn)						
In-store cashier & others	1,001	1,745	961	1,155	814	904
WeChat/ Alipay & Nayuki app	-	317	1,222	1,940	3,782	5,324
3rd party online ordering platforms	86	439	874	1,131	1,300	1,491
Total	1,087	2,502	3,057	4,225	5,897	7,719
Sales by channel growth						
In-store cashier & others		74.3%	-45.0%	20.2%	-29.5%	11.0%
WeChat/ Alipay & Nayuki app			285.3%	58.7%	94.9%	40.8%
3rd party online ordering platforms		412.6%	99.2%	29.3%	15.0%	14.7%
Total		130.2%	22.2%	38.2%	39.6%	30.9%



Figure 6: Major assumptions 2

Major assumptions	FY18A	FY19A	FY20A	FY21E	FY22E	FY23E
Nayuki brands' sales per store (RMB mn)						
Tier 1 cities	6.6	7.5	6.8	5.1	4.9	4.9
New Tier 1 cities	4.9	7.2	5.7	4.9	4.7	4.7
Tier 2 cities	4.7	6.1	5.1	4.9	4.8	4.6
Other cities	#DIV/0!	3.1	4.7	3.9	4.4	4.5
Total	5.9	7.0	5.8	4.9	4.8	4.7
Nayuki brand's average sales per order (RMB)						
Tier 1 cities	41.7	42.5	44.2	43.3	43.5	43.8
New Tier 1 cities	44.6	42.7	42.5	42.9	43.3	43.6
Tier 2 cities	48.7	45.5	41.5	44.4	45.0	45.5
Other cities	-	47.5	43.7	45.7	45.6	46.1
Total	42.9	43.1	43.0	43.6	44.0	44.4
Nayuki brand's average orders per day						
Tier 1 cities	694	608	471	412	390	373
New Tier 1 cities	739	642	455	398	376	358
Tier 2 cities	949	754	470	426	381	336
Other cities	-	785	604	411	399	333
Total	716	642	470	408	383	355
Nayuki brand's store network						
Tier 1 cities	87	138	170	280	398	526
New Tier 1 cities	58	119	170	282	387	507
Tier 2 cities	10	62	122	187	282	382
Other cities	-	8	29	68	111	159
Total	155	327	491	817	1,178	1,574
GP margins	64.7%	63.4%	62.1%	66.0%	66.3%	66.5%
Opex breakdown						
Staff costs	-31.3%	-30.0%	-30.1%	-33.5%	-30.9%	-30.3%
Depreciation of right-of-use assets	-11.1%	-10.5%	-11.5%	-9.8%	-8.6%	-8.0%
Other rentals & related expenses	-6.7%	-5.1%	-3.3%	-4.6%	-3.9%	-3.5%
D & A of other assets	-3.7%	-3.7%	-5.0%	-5.2%	-5.0%	-5.0%
Advertising & promotion expenses	-3.6%	-2.7%	-2.7%	-2.6%	-2.5%	-2.5%
Delivery service fees	-1.0%	-2.6%	-5.5%	-4.8%	-4.4%	-4.6%
Utilities expenses	-2.2%	-2.1%	-2.2%	-2.3%	-1.9%	-1.9%
Logistic and storage fees	-1.1%	-1.6%	-1.9%	-2.0%	-1.7%	-1.6%
EBIT margins	0.1%	2.2%	2.6%	-2.0%	5.4%	7.0%
Effective tax rate	-47.1%	7.1%	-6.9%	15.0%	15.0%	15.0%
NP att. margins	-6.1%	-1.5%	-6.6%	-4.0%	2.8%	4.4%
NP att. growth (%)		-41.6%	423.7%	-16.2%	-198.4%	102.5%
Adj. NP margins	-5.2%	-0.5%	0.8%	-2.8%	3.3%	4.6%
Adj. NP growth (%) Source: Company data. CMBIS estimates		-79.3%	-309.4%	-582.4%	-262.1%	85.7%



### Our DCF method assumes

- 31% sales CAGR in FY20-25E
- 48% EBITDA CAGR in FY20-25E
- 13.6% EBITDA margin in FY25 (from 7.4% in FY20)
- 10.3% WACC (Lower than International peers avg. of 10.3% and Greater China leading peers avg. of 12.1%), based on 3.0% costs of debt, 12.3% risk premium, Beta of 0.8x, 12.8% cost of equity, Optimal debt/ equity ratio of 25%/ 75%.
- 3.0% terminal growth.

Figure 7: DCF-based valuation

DCF	FY18A	FY19A	FY20A	FY21E	FY22E	FY23E	FY24E	FY25E
EBITDA	39	143	227	98	553	870	1,295	1,600
Chg in w orking cap	43	29	(9)	577	44	84	96	90
Adjusted tax	(1)	(4)	(4)	16	(47)	(80)	(133)	(173)
Capex & product dev	(209)	(290)	(243)	(380)	(442)	(479)	(490)	(470)
Unleveraged FCF	(128)	(121)	(30)	311	109	395	768	1,047
YoY%								
DCF (21E-25E)				1,828				
PV (Terminal value)				9,102				
EV (End-21E)				10,930				
Cash from options/w arrants conv				0				
Yer-end net cash/(debts)			_	218				
Fully diluted equity value (End-21E)				11,148				
Fully diluted no. of shares (m)				1,715				
Minority interests (End-21E)			_	0				
Market cap (End-21E)				11,148				
Exchange rate				1.20				
Fully diluted equity value/share (HK\$)				7.83				
Risk-free rate				3.0%				
Risk premium				12.3%				
Beta				0.80				
Cost of equity				12.8%				
Cost of debt				3.0%				
Tax rate				15.0%				
After-tax cost of debt				2.6%				
Debt to total capital			_	25.0%				
WACC				10.3%				
Terminal growth				3.0%				
FY22E EV/EBITDA				20.1				
FY22E adj. P/E				58.6				
FY22E P/S				1.9				

Source: Bloomberg, Company data, CMBIS estimates

Figure 8: DCF-based valuation - sensitivity test

		WACC (%)									
		8.8%	9.3%	9.8%	10.3%	10.8%	11.3%	11.8%			
nal growth	1.5%	8.25	7.65	7.12	6.66	6.25	5.88	5.54			
Š	2.0%	8.78	8.11	7.52	7.00	6.55	6.14	5.78			
<u> </u>	<b>②</b> 2.5%	9.40	8.63	7.97	7.39	6.88	6.44	6.04			
na	3.0%	10.13	9.24	8.48	7.83	7.26	6.77	6.33			
Terminal	3.5%	11.00	9.95	9.08	8.34	7.70	7.14	6.65			
وّ	4.0%	12.04	10.80	9.78	8.92	8.19	7.57	7.02			
	4.5%	13.33	11.83	10.61	9.61	8.77	8.05	7.44			

Source: Bloomberg, Company data, CMBIS estimates



# **Valuation**

Figure 9: Peers valuation

					Up/do							ROE	3yrs	Yield	YTD
			12M TP HK\$/	Price	wn- side	Mkt cap	Year	PEI	R (x)	PBF	R (x)	(%)	PEG(x)	(%)	perforn ance
Company	Ticker	Rating	LC	HK\$/LC	(%)	HK\$ mn	End	FY1	FY2	FY1	FY2	FY0	FY1	FY1	(%)
Leading Greater China C	atering and	Food In	gredients	<u>s</u>	. ,										
Nayuki Holdings	2150 HK	HOLD	7.83	6.92	13%	11,869	Dec-20	(84.5)	51.8	2.7	2.6	n/a	0.4	0.0	(19.2)
Jiumaojiu Int'l	9922 HK	BUY	30.47	14.02	117%	20,377	Dec-20	35.9	22.2	4.8	4.0	14.3	0.3	0.8	2.3
Haidilao Int'l	6862 HK	HOLD	18.30	16.76	9%	93,420	Dec-20	204.6	25.7	6.7	5.5	14.3	1.4	0.3	(4.8)
Cafe De Coral	341 HK	BUY	19.05	13.66	39%	8,001	Mar-21		19.7	2.6	2.5	9.6	2.4	1.7	(1.7)
Xiabuxiabu	520 HK	NR	n/a	4.90	n/a	5,321	Dec-20		10.5	1.8	1.6	9.6	0.1	1.7	(19.5)
Helens	9869 HK	NR	n/a	18.84	n/a	23,868	Dec-20		33.1	13.6	8.8	56.2	n/a	0.0	(0.2)
Tam Jai	2217 HK	NR	n/a	3.04	n/a	4,075	Mar-21	n/a	n/a	n/a	n/a	62.4	n/a	n/a	(9.0)
Yihai Int'I	1579 HK	BUY	108.52	34.70	213%	36,327	Dec-20	32.3	26.8	7.2	5.9	26.9	2.0	0.8	
		_													(3.7)
Yum China	9987 HK		438.86	379.40	16%	162,431	Dec-20		22.8	3.1	2.7	10.6	3.7	1.0	(0.8)
Gourmet Master	2723 TT	NR	n/a	110.00	n/a	5,576	Dec-20	17.0	15.7	1.7	1.7	12.0	1.1	3.7	(2.2)
Avg. Med.							Avg. Med.	56.3 31.5	25.4 22.8	4.9 3.1	3.9 2.7	24.0 14.3	1.4 1.2	1.1 0.8	(5.9) (3.0)
Other Greater China Cat	ering and Fo	od Ingr	edients				wieu.	31.3	22.0	3.1	2.1	14.5	1.2	0.0	(3.0)
Tenfu	6868 HK	NR	n/a	5.43	n/a	5,947	Dec-20	n/a	n/a	n/a	n/a	20.8	n/a	n/a	(3.0)
Sunjuice	1256 TT	NR	n/a	332.00	n/a	3,164	Dec-20	n/a	n/a	n/a	n/a	32.4	n/a	n/a	4.2
•	52 HK	NR			n/a	,									
Fairwood			n/a	15.20		1,969	Mar-21	n/a	n/a	n/a	n/a	19.1	n/a	n/a	(1.9)
Tai Hing Group	6811 HK	NR	n/a	1.28	n/a	1,285	Dec-20	n/a	n/a	n/a	n/a	14.3	n/a	n/a	(5.9)
Hop Hing Group	47 HK	NR	n/a	0.08	n/a	796	Dec-20	n/a	n/a	n/a	n/a	(1.6)	n/a	n/a	0.0
Ajisen China	538 HK	NR	n/a	1.25	n/a	1,364	Dec-20	15.3	10.3	n/a	n/a	2.6	n/a	4.9	(0.8)
Tao Heung	573 HK	NR	n/a	0.87	n/a	884	Dec-20	n/a	n/a	n/a	n/a	1.5	n/a	n/a	(4.4)
Avg.							Avg.	n/a	n/a	n/a	n/a	12.7	n/a	n/a	(1.7)
Med.	and Feed Inc						Med.	n/a	n/a	n/a	n/a	14.3	n/a	n/a	(1.9)
Greater China Catering a	ina rooa ing	realent	<u> </u>				Avg.	67.4	20.8	5.2	4.1	19.1	1.6	1.7	(3.2)
							Med.	31.5	22.2	3.9	3.4	14.3	1.4	1.0	(2.1)
International Catering an	d Food Ingre	dients													
Yum! Brands	YUM US	NR	n/a	135	n/a	309,398	Dec-20	29.8	27.3	n/a	n/a	n/a	1.3	1.5	(2.5)
Mcdonald'S Corp	MCD US	NR	n/a	267	n/a	1,556,204	Dec-20	28.3	26.4	n/a	n/a	n/a	1.4	2.0	(0.4)
Starbucks Corp	SBUX US	NR	n/a	108	n/a	984,142	Oct-21		27.0	n/a	n/a	n/a	3.6	1.8	(8.0)
Restaurant Brands	QSR US	NR	n/a	58	n/a	208,581	Dec-20	21.1	19.3	8.6	12.0	30.9	0.8	3.6	(3.9)
	CMG US	NR				,		63.4		19.4			1.3		
Chipotle Mexican Grill			n/a	1598	n/a	350,568	Dec-20		48.6		16.3	34.5		0.0	(8.6)
Darden Restaurants	DRIUS	NR	n/a	146	n/a	145,080	May-21	19.2	17.2	7.3	6.8	36.9	8.0	3.0	(3.3)
Domino'S Pizza	DPZUS	NR	n/a	508	n/a	144,268	Jan-21	37.3	33.1	n/a	n/a	n/a	3.2	0.7	(9.9)
Wendy'S Co	WENUS	NR	n/a	24	n/a	41,414	Jan-21	29.7	27.1	10.8	12.5	35.1	1.2	1.8	0.9
Shake Shack	SHAK US	NR	n/a	70	n/a	22,816	Dec-20	n/a	621.1	7.1	7.1	(4.4)	n/a	n/a	(3.6)
Wingstop	WING US	NR	n/a	164	n/a	38,086	Dec-20	115.3	87.6	n/a	n/a	n/a	2.7	0.4	(5.2)
Avg.							Avg.	41.7	93.4	10.6	10.9	26.6	1.8	1.6	(4.5)
Med.							Med.	29.8	27.2	8.6	12.0	34.5	1.3	1.8	(3.8)
A-shares Greater China (															
Foshan Haitian Flavouring	603288 CH		n/a	109.29	n/a	562,926	Dec-20		57.7	18.2	15.1	33.0	4.0	8.0	4.0
Fujian Sunner	002299 CH		n/a	22.92	n/a	34,874	Dec-20		20.7	3.1	2.8	5.9	4.8	1.1	(5.2)
Angel Yeast	600298 CH		n/a	55	n/a	56,040	Dec-20		27.8	6.4	5.4	22.4	2.1	0.9	(8.8)
Meihua Holdings Group	600873 CH		n/a	7.18	n/a	27,203	Dec-20		7.8	2.2	1.7	16.2	0.2	4.2	(6.4)
Guangzhou Restaurant	603043 CH	NR	n/a	24.75	n/a	17,116	Dec-20	25.8	20.7	4.6	4.0	20.5	1.1	1.7	2.9
Xiangpiaopiao Food	603711 CH	NR	n/a	16.41	n/a	8,329	Dec-20	16.6	14.5	2.1	1.9	13.3	1.0	n/a	0.1
China Quanjude	002186 CH	NR	n/a	10.46	n/a	3,945	Dec-20	n/a	n/a	n/a	n/a	(10.5)	n/a	n/a	7.9
Avg.							Avg.	33.4	24.9	6.1	5.1	14.4	2.2	1.7	(0.8)
Med.							Med.	29.6	20.7	3.8	3.4	16.2	1.6	1.1	0.1
H-shares Consumer Stap	les														
Uni-President China	220 HK	NR	n/a	7.47	n/a	32,265	Dec-20	17 Q	15.7	1.9	1.9	10.6	2.3	5.7	(1.2)
	322 HK					,	Dec-20			3.6					
Tingyi (Cayman Isln)		NR	n/a	16.28	n/a	91,672			17.5		3.6	19.7	2.4	6.5	1.6
Want Want China	151 HK	NR	n/a	7.67	n/a	91,269	Mar-21		16.5	4.5	4.3	29.5	1.9	3.5	7.1
China Mengniu Dairy	2319 HK	NR	n/a	46.20	n/a	182,637	Dec-20		23.5	4.0	3.5	16.4	0.9	0.9	4.5
Vitasoy Intl Holdings	345 HK	NR	n/a	15.40	n/a	16,478	Mar-21	n/a	36.0	4.8	4.4	(2.6)	n/a	0.1	(2.2)
Nongfu Spring	9633 HK	NR	n/a	46.45	n/a	522,398	Dec-20		55.1	20.7	16.2	42.6	2.7	0.6	(9.7)
Budweiser Brewing	1876 HK	NR	n/a	21.40	n/a	283,409	Dec-20	39.2	32.7	3.3	3.0	8.3	1.1	1.0	4.6
Tsingtao Brewery	168 HK	NR	n/a	69.00	n/a	129,054	Dec-20	27.3	23.9	3.4	3.1	12.7	1.3	1.6	(5.5)
China Resources Beer	291 HK	NR	n/a	59.80	n/a	194,002	Dec-20		34.4	6.5	5.9	18.4	0.9	1.1	(6.3)
Dali Foods Group	3799 HK	NR	n/a	4.23	n/a	57,926		11.8	11.1	2.5	2.2	22.8	1.2	4.4	3.7
		-				_ ,=_0	Avg.	29.1	26.6	5.5	4.8	17.8	1.6	2.5	(0.3)
Avg.															
Avg. Med.							Med.	27.3	23.7	3.8	3.6	17.4	1.3	1.4	0.2

Source: Bloomberg, Company data, CMBIS estimates



Figure 10: Peers valuation

			Market					3 yrs				3 yrs Sales	
			Сар	EV	E	W EBITE	PΑ	EBITDA		P/S		CAGR (%)	PSG
Company	Ticker	Rating	•	HK\$ mn	FY1	FY2	FY3	FY1	FY1	FY2	FY3	FY1	FY1
_eading Greater China C													
Nayuki Holdings	2150 HK	HOLD	11,869	7,654	65.0	11.5	7.3	57.2	2.3	1.7	1.3	36.8	0.06
Jiumaojiu Int'l	9922 HK	BUY	20,377	19,347	14.1	9.2	6.5	70.0	3.4	2.3	1.7	58.1	0.06
Haidilao Int'l	6862 HK	BUY	93,420	107,332	17.1	10.3	8.1	39.8	1.8	1.4	1.2	35.6	0.05
Cafe De Coral	341 HK	BUY	8,001	9,231	13.7	10.3	10.6	(17.8)	1.0	0.9	0.9	11.8	0.09
Xiabuxiabu	520 HK	NR	5,321	6,041	4.2	3.2	2.5	22.9	0.6	0.5	0.4	26.3	0.02
Helens	9869 HK	NR	23,868	24,890	58.3	19.9	12.0	91.3	9.7	4.2	2.5	116.9	0.08
Tam Jai	2217 HK	NR	4,075	4,339	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Yihai Int'l	1579 HK	BUY	36,327	35,295	21.0	17.1	13.9	18.2	4.7	3.9	3.2	23.9	0.20
Yum China	9987 HK	HOLD	162,431	149,959	13.4	10.6	9.3	3.4	2.1	1.8	1.6	15.8	0.13
Gourmet Master	2723 TT	NR	5,576	5,082	3.8	4.0	3.6	3.2	1.0	0.9	0.9	7.0	0.14
Avg.			37,127	36,917	23.4	10.7	8.2	32.0	3.0	2.0	1.5	36.9	0.09
Med.			16,123	14,289	14.1	10.3	8.1	22.9	2.1	1.7	1.3	26.3	0.08
Other Greater China Cat	ering and Fo	od Ingr											
Tenfu	6868 HK	NR	5,947	6,234	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Sunjuice	1256 TT	NR	3,164	3,002	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Fairwood	52 HK	NR	1,969	2,354	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Tai Hing Group	6811 HK	NR	1,285	2,367	n/a	n/a	n/a	n/a	0.4	0.3	0.3	14.5	0.0
Hop Hing Group	47 HK	NR	796	1,067	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Ajisen China	538 HK	NR	1,364	285	8.0	8.0	n/a	n/a	0.5	0.5	n/a	n/a	n/a
Tao Heung	573 HK	NR	884	1,372	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Avg.			2,201	2,383	n/a	n/a	n/a	n/a	0.5	0.4	0.3	14.5	0.03
Med.			1,364	2,354	n/a	n/a	n/a	n/a	0.5	0.4	0.3	14.5	0.03
Greater China Catering	and Food Ingi	redient	5										
			23,425	23,637	16.3	9.5	8.3	28.9	2.5	1.7	1.4	34.4	0.09
			5,449	5,562	13.7	10.3	8.7	20.5	1.4	1.2	1.2	23.9	0.08
International Catering ar	d Food Ingre	dients											
Yum! Brands	YUM US	NR	309,398	389,183	21.4	20.0	18.5	16.2	6.0	5.6	5.3	10.1	0.59
Mcdonald'S Corp	MCD US	NR	1,556,204	1,902,579	20.1	19.0	17.9	9.1	8.6	8.1	7.7	10.8	0.79
Starbucks Corp	SBUX US	NR	984,142	1,116,338	20.3	18.1	16.3	3.4	3.9	3.6	3.3	9.9	0.39
Restaurant Brands	QSR US	NR	208,581	303,854	17.3	15.9	15.0	25.8	4.7	4.4	4.2	9.0	0.52
Chipotle Mexican Grill	CMG US	NR	350,568	369,739	41.1	31.3	25.8	29.0	6.0	5.2	4.6	17.8	0.33
Darden Restaurants	DRIUS	NR	145,080	184,791	14.9	13.8	13.1	9.5	1.9	1.8	1.7	15.0	0.13
Domino'S Pizza	DPZUS	NR	144,268	183,180	26.5	24.4	22.3	8.2	4.2	3.9	3.6	7.4	0.57
Wendy'S Co	WENUS	NR	41,414	66,654	18.3	17.4	16.0	3.3	2.8	2.8	2.6	5.5	0.52
Shake Shack	SHAK US	NR	22,816	25,138	65.1	35.7	25.5	36.7	4.0	3.0	2.5	31.9	0.12
Wingstop	WING US	NR	38,086	41,344	60.4	50.1	42.2	23.3	17.2	14.4	12.3	16.9	1.02
Avg.	WING US	INIX	380,056	458,280	30.5	24.6	21.3	16.5	5.9	5.3	4.8	13.4	0.50
_			•	•							3.9		
Med.			176,830	244,322	20.8	19.5	18.2	12.8	4.5	4.2	3.9	10.5	0.52
A shares Creater Chine	Catarina and	Faad Is											
A-shares Greater China				-	FF ^	40.0	00.0	40.5	40.7	40.0	440	40.4	, , ,
Foshan Haitian Flavouring	603288 CH		562,926	537,854	55.8	46.0	38.8	16.5	18.7	16.2	14.0	16.1	1.16
Fujian Sunner	002299 CH		34,874	39,059	19.2	12.6	9.0	5.8	1.9	1.6	1.3	19.7	0.10
Angel Yeast	600298 CH		56,040	59,512	23.0	19.6	16.5	12.8	4.4	3.8	3.3	18.7	0.23
Meihua Holdings Group	600873 CH		27,203	31,446	7.1	5.6	5.1	26.4	1.0	0.9	0.9	18.5	0.06
Guangzhou Restaurant	603043 CH		17,116	15,025	17.5	14.3	12.3	20.5	3.5	3.0	2.6	21.8	0.16
Xiangpiaopiao Food	603711 CH		8,329	7,130	n/a	n/a	n/a	n/a	1.6	1.4	1.2	18.6	0.1
China Quanjude	002186 CH	NR	3,945	3,707	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Avg.			101,490	99,105	24.5	19.6	16.3	16.4	5.2	4.5	3.9	18.9	0.30
Med.			27,203	31,446	19.2	14.3	12.3	16.5	2.7	2.3	1.9	18.7	0.13
			00		٠.								
				30,876	8.1	7.5	7.0	4.9	1.1	1.0	0.9	10.1	0.10
Jni-President China	220 HK	NR	32,265			7.3	6.8	7.2	1.0	1.0	0.9	8.9	0.12
Jni-President China Fingyi (Cayman IsIn)	220 HK 322 HK	NR	91,672	86,937	7.9						2.0	8.3	0.38
Jni-President China Fingyi (Cayman IsIn) Vant Want China	220 HK 322 HK 151 HK	NR NR	91,672 91,269	86,937 84,909	10.5	10.0	9.4	5.7	3.1	3.0	2.9		
Jni-President China Fingyi (Cayman IsIn) Want Want China China Mengniu Dairy	220 HK 322 HK 151 HK 2319 HK	NR NR NR	91,672 91,269 182,637	86,937 84,909 198,862	10.5 21.8	10.0 18.1	15.6	26.1	1.7	1.5	1.3	17.6	
Jni-President China Γingyi (Cayman IsIn) Want Want China China Mengniu Dairy √itasoy Intl Holdings	220 HK 322 HK 151 HK 2319 HK 345 HK	NR NR NR NR	91,672 91,269 182,637 16,478	86,937 84,909 198,862 16,468	10.5 21.8 32.9	10.0 18.1 16.5	15.6 14.2	26.1 (4.2)	1.7 2.4	1.5 2.1	1.3 2.0	17.6 2.7	0.91
Jni-President China Γingyi (Cayman IsIn) Want Want China China Mengniu Dairy √itasoy Intl Holdings	220 HK 322 HK 151 HK 2319 HK	NR NR NR	91,672 91,269 182,637	86,937 84,909 198,862	10.5 21.8	10.0 18.1	15.6	26.1	1.7	1.5	1.3	17.6	0.91
Jni-President China Fingyi (Cayman IsIn) Want Want China China Mengniu Dairy Vitasoy Intl Holdings Nongfu Spring	220 HK 322 HK 151 HK 2319 HK 345 HK	NR NR NR NR	91,672 91,269 182,637 16,478	86,937 84,909 198,862 16,468	10.5 21.8 32.9	10.0 18.1 16.5	15.6 14.2	26.1 (4.2)	1.7 2.4	1.5 2.1	1.3 2.0	17.6 2.7	0.91 0.65
H-shares Consumer Stap Uni-President China Tingyi (Cayman Isin) Want Want China China Mengniu Dairy Vitasoy Intl Holdings Nongfu Spring Budweiser Brewing Tsingtao Brewery	220 HK 322 HK 151 HK 2319 HK 345 HK 9633 HK	NR NR NR NR NR	91,672 91,269 182,637 16,478 522,398	86,937 84,909 198,862 16,468 509,202	10.5 21.8 32.9 38.0	10.0 18.1 16.5 34.2	15.6 14.2 29.6	26.1 (4.2) 18.9	1.7 2.4 14.9	1.5 2.1 12.7	1.3 2.0 11.0	17.6 2.7 22.8	0.10 0.91 0.65 0.49 0.33
Uni-President China Tingyi (Cayman IsIn) Want Want China China Mengniu Dairy Vitasoy Intl Holdings Nongfu Spring Budweiser Brewing	220 HK 322 HK 151 HK 2319 HK 345 HK 9633 HK 1876 HK	NR NR NR NR NR	91,672 91,269 182,637 16,478 522,398 283,409	86,937 84,909 198,862 16,468 509,202 275,044	10.5 21.8 32.9 38.0 17.2	10.0 18.1 16.5 34.2 15.3	15.6 14.2 29.6 13.7	26.1 (4.2) 18.9 18.3	1.7 2.4 14.9 5.5	1.5 2.1 12.7 5.1	1.3 2.0 11.0 4.7	17.6 2.7 22.8 11.3	0.91 0.65 0.49 0.33
Uni-President China Fingyi (Cayman IsIn) Want Want China China Mengniu Dairy Vitasoy Intl Holdings Nongfu Spring Budweiser Brewing Fsingtao Brewery	220 HK 322 HK 151 HK 2319 HK 345 HK 9633 HK 1876 HK 168 HK	NR NR NR NR NR NR	91,672 91,269 182,637 16,478 522,398 283,409 129,054	86,937 84,909 198,862 16,468 509,202 275,044 109,061	10.5 21.8 32.9 38.0 17.2 20.4	10.0 18.1 16.5 34.2 15.3 17.9	15.6 14.2 29.6 13.7 15.8	26.1 (4.2) 18.9 18.3 16.4	1.7 2.4 14.9 5.5 3.5	1.5 2.1 12.7 5.1 3.3	1.3 2.0 11.0 4.7 3.1	17.6 2.7 22.8 11.3 10.4	0.91 0.65 0.49 0.33 0.39
Uni-President China Fingyi (Cayman IsIn) Want Want China China Mengniu Dairy Vitasoy Intl Holdings Nongfu Spring Budweiser Brewing Fsingtao Brewery China Resources Beer	220 HK 322 HK 151 HK 2319 HK 345 HK 9633 HK 1876 HK 168 HK 291 HK	NR NR NR NR NR NR NR	91,672 91,269 182,637 16,478 522,398 283,409 129,054 194,002	86,937 84,909 198,862 16,468 509,202 275,044 109,061 180,157	10.5 21.8 32.9 38.0 17.2 20.4 20.1	10.0 18.1 16.5 34.2 15.3 17.9 18.7	15.6 14.2 29.6 13.7 15.8 15.9	26.1 (4.2) 18.9 18.3 16.4 27.8	1.7 2.4 14.9 5.5 3.5 4.6	1.5 2.1 12.7 5.1 3.3 4.2	1.3 2.0 11.0 4.7 3.1 3.9	17.6 2.7 22.8 11.3 10.4 11.8	0.91 0.65 0.49

Source: Bloomberg, Company data, CMBIS estimates



# **Financial Summary**

# **Income statement**

# **Cash flow summary**

YE 31 Dec (RMB mn)	FY18A	FY19A	FY20A	FY21E	FY22E	FY23E	YE 31 Dec (RMB mn)	FY18A	FY19A	FY20A	FY21E	FY22E	FY23E
Revenue	1.087	2.502		4.225	5.897	7,719	EBIT	1	56	80	(84)	318	542
Nayuki	910	,	2.871	3,981	5,626	7,414	D & A	40	93	154	218	297	387
Tai Gai	156	,	, -	,	190	215	Change in working capital	43	29	(9)	577	44	84
Others	22				81	89	Income tax paid	(8)	(30)	6	30	(30)	(60)
o in ord		20	00	70	01	00	Others	125	269	343	-	(00)	(00)
Cost of goods sold	(384)	(916)	(1,159)	(1.439)	(1.988)	(2.583)	Operating cash flow	201	416	574	741	630	952
Gross profit	703				3.909	5,136	J	_0.		٠		000	002
Other income	3	•		, -	80	83	Capex & investments	(209)	(291)	(243)	(380)	(442)	(479)
							Associated companies	(=00)	(=0.)	(= .0)	-	-	-
Operating expenses	(704)	(1.536)	(2,024)	(2.917)	(3.671)	(4 677)	Interest received	_	_	_	_	_	_
Staff costs	(340)	(751)		,	(1,823)	,	Others	0	(0)	(0)	_	_	_
Rental & ROUA depre.	(194)	(389)	(453)	(609)	(735)	(888)	Investing cash flow	(209)	(291)	(244)	(380)	(442)	(479)
D & A expenses	(40)	(93)	(154)	(218)	(297)	(387)	Ū	(===)	(=0.)	(= · · /	(000)	(/	(,
Utilities expenses	(39)	(67)	(82)	(110)	(147)	(193)	Equity raised	300	_	_	4,228	_	_
Other opex	(91)	(236)	(415)	(562)	(668)	(870)	Net change in bank loans	2	53	222	100	_	_
EBIT	1	56	` '	' '	318	542	Dividend paid	_	-		-	_	_
	-			(,			Others	(121)	(282)	(130)	(92)	(114)	(133)
Finance costs	(46)	(96)	(130)	(92)	(114)	(133)	Financing cash flow	181	(229)	92	4,236	(114)	(133)
JVs & associates	-	-	-	-	-	-	•		()	-	-,	(,	(,
Exceptional	(3)	(2)	(140)	(25)	(6)	(8)	Net change in cash	172	(104)	422	4.597	74	341
Pre-tax profit	(47)	(43)	(190)	(201)	198	402	Beginning cash balance	13	186	81	502	5,099	5,173
•	(,	(10)	(,	(===,			Exchange difference	-	(0)	(2)	-	-	-
Income tax	(22)	3	(13)	30	(30)	(60)	Cash at the end of the year	186	81	502	5,099	5,173	5,514
Less: Minority interests	(4)	(1)	` '	(2)	2	4					,	,	-,-
Net profit att.	(66)	(39)	(202)	(169)	167	337							
Adj. net profit	(57)	(12)	25	` '	192	357							
Adj. net profit att.	(53)	(11)		` ,	190	353							
	. , ,	. ,		. ,									
Balance sheet							Key ratios						

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YE 31 Dec (RMB mn)	FY18A	FY19A	FY20A	FY21E	FY22E	FY23E	YE 31 Dec	FY18A	FY19A	FY20A	FY21E	FY22E	FY23E
Non-current assets	1,059	1,756	1,984	2,146	2,291	2,383	Sales mix (%)						
Fixed asset	254	451	587	749	894	986	Nayuki	83.7	91.6	93.9	94.2	95.4	96.1
Intangible assets & goodwill	0	1	1	1	1	1	Tai Gai	14.3	7.4	5.0	4.0	3.2	2.8
Prepaid lease payments	16	4	2	2	2	2	Others	2.0	1.0	1.1	1.7	1.4	1.1
Interest in joint ventures	0	0	0	0	0	0						-	-
Other non-current assets	789	1,300	1,394	1,394	1,394	1,394	Total	100.0	100.0	100.0	100.0	100.0	100.0
Current assets	285	295	1,330	5,431	5,635	6,118	P&L ratios (%)						
Cash and cash equivalents	186	81	502	5,099	5,173	5,514	Gross margin	64.7	63.4	62.1	66.0	66.3	66.5
Inventories	38	78	103	99	136	177	EBIT margin	0.1	2.2	2.6	(2.0)	5.4	7.0
Trade and other receivables	2	1	1	1	2	2	Pre-tax margin	(4.4)	(1.7)	(6.2)	(4.8)	3.4	5.2
Prepayments	0	1	0	0	0	0	Net margin	(6.1)	(1.5)	(6.6)	(4.0)	2.8	4.4
Other current assets	59	135	724	232	324	425	Effective tax rate	(47.1	7.1	(6.9)	15.0	15.0	15.0
							Adj. net margin	(5.2)	(0.5)	0.8	(2.8)	3.3	4.6
Current liabilities	850	1,226	2,728	2,810	2,984	3,209	Balance sheet ratios						
Bank loans	2	55	283	283	283	283	Current ratio (x)	0.3	0.2	0.5	1.9	1.9	1.9
Trade payables	104	202	226	248	327	425	Quick ratio (x)	0.3	0.2	0.4	1.9	1.8	1.9
Accruals & other payables	108	167	258	317	413	540	Cash ratio (x)	0.2	0.1	0.2	1.8	1.7	1.7
Tax payables	14	7	21	21	21	21	Inventory turnover days	18	23	28	25	25	25
others	622	796	1,940	1,940	1,940	1,940	Trade receivables days	0	0	0	0	0	0
							Trade payables days	49	61	67	63	60	60
Non-current liabilities	603	974	1,010	1,110	1,110	1,110	Total debt / total equity ratio (%)	(1)	(36)	(67)	10	10	9
Bank loans	0	0	0	100	100	100	Net debt / equity ratio (%)	Net cash					
Deferred income	0	0	0	0	0	0	Returns (%)						
Deferred tax	1	1	4	4	4	4	ROE	n/a	n/a	n/a	(4.6)	4.3	8.1
Others	603	973	1,006	1,006	1,006	1,006	ROA	(4.9)	(1.9)	(6.1)	(2.2)	2.1	4.0
							Per share						
Minority Interest	0	0	0	(2)	(0)	4	EPS (RMB)	(0.03)	(0.01)	0.02	(0.07)	0.11	0.21
Total net assets	(110)	(149)	(424)	3,660	3,832	4,177	DPS (RMB)	-	-	-	-	-	-
Shareholders' equity	(110)	(149)	(424)	3,660	3,832	4,177	BVPS (RMB)	(0.06)	(0.09)	(0.25)	2.13	2.23	2.44



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