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JS Global Lifestyle (1691 HK)

Rapid growth and stable margin are achievable

Maintain BUY and cut TP to HK\$ 27.54, based on 20x FY22E P/E (down from 30x due to sector de-rating), which is a mix of SharkNinja's superior growth projection and industry slowdown. The stock is trading at 14x FY22E P/E, highly attractive vs China/ Int'l peers' avg. of 17x/ 21x FY22E P/E, in our view.

- 1H21 results inline. JS Global 1H21 net profit surged by 137% YoY to US\$ 193mn, inline with profit alert, but the 48% YoY sales growth was a beat, given sluggish growth of Joyoung and stellar growth of SharkNinja (at 79%, even faster than 72% in 2H20). GP margin dropped by ~3.1ppt due to absence of tariffs refund and resumption of tariffs, raw material prices and freight rate hike, but NP margin still expanded by ~3.2ppt thanks to significant operating leverage and reductions in finance costs.
- Slowdown in 2H21E is reasonable but SharkNinja should continue to outperform. Although no specific guidance was provided, management is confident on a reasonably fast growth in 2H21E (CMBI est. 27%/ 49% for Shark/ Ninja vs 48%/ 131% in 1H21), driven mostly by new and innovative products (Shark vacuum and Ninja foodi), new regions (already penetrated into France and Germany, will enter into Spain and Italy) and new categories such as personal care (e.g. hair dryer), cookware (e.g. NeverStick cookware), cleaning (e.g. air purifier) and kitchenware (e.g. cold brew coffee maker). Management also highlighted channel inventory is still healthy and below historical average.
- Margin outlook can still be stable despite several headwinds. If we exclude the tariff refunds, GP margin was at 41.2% in 1H20 and only fell slightly to 40.6% in 1H21. This was rather impressive, as the enormous pressure on raw material and transportation costs was offset by active and agile management of supply chain, further collaboration with supplier to minimize product costs, as well as ASP increase thru product mix adjustments. While the A&P expenses and staff costs continue to grow proportionally, due to more new products and categories in new regions, management still believes the overall margin level will at least be stable onwards.
- Shark China will launch more vacuums. On top of the hot selling Cordless Vacuum mop with disposable pads, more new and localized products will be launched in China in 2H21E, such as Vacuum floor cleaner and Robot vacuum.
- Maintain BUY but cut TP to HK\$ 27.54. We revised up FY21E/ 22E/ 23E NP estimates by 24%/ 20%/ 20%, to factor in faster SharkNinja's growth and operating leverage. New TP is HK\$ 27.54, based on 20x FY22E P/E (down from 30x due to sector de-rating). Valuation is still attractive at 17x/ 14x FY21E/ 22E P/E, vs China/ Int'l peers' average of 17x/ 21x FY22E P/E.

Earn	inas	Sum	mary
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Larringo Garrina y					
(YE 31 Dec)	FY19A	FY20A	FY21E	FY22E	FY23E
Revenue (USD mn)	3,016	4,196	5,589	6,376	7,081
YoY growth (%)	12.5	39.1	33.2	14.1	11.1
Adj. NP att. (USD mn)	145	378	545	634	739
Adj. EPS (USD)	0.042	0.106	0.153	0.178	0.207
YoY growth (%)	136.573	153.9	44.3	16.2	16.7
Consensus EPS (USD)	n/a	n/a	0.128	0.168	0.205
Adj. P/E (x)	60.0	23.8	16.5	14.2	12.2
P/B (x)	5.6	3.8	3.0	2.3	1.8
Yield (%)	2.9	1.4	2.2	3.0	3.6
ROE (%)	2.7	15.0	16.5	15.9	14.9
Net gearing (%)*	39.1	Net cash	Net cash	Net cash	Net cash

Source: Company data, Bloomberg, CMBIS estimates, *net debt (cash) / equity

BUY (Maintain)

Target Price HK\$27.54 (Previous TP HK\$34.38) Up/Downside +41.1% Current Price HK\$19.52

China Home Appliance Sector

Walter Woo

(852) 3761 8776 walterwoo@cmbi.com.hk

Stock Data

Mkt Cap (HK\$ mn)	68,215
Avg 3 mths t/o (HK\$ mn)	230.82
52w High/Low (HK\$)	26.50/12.22
Total Issued Shares (mn)	3,494.6
Source: Bloomberg	

Shareholding Structure

Snareholding Structure	
Mr. Wang Xuning (Chairman)	56.43%
& concert party	
CDH Fund	10.66%
Mr. Mark Rosenzweig	7.87%
RSU Holding entity	4.88%
Mr. Mark Adam Barrocas	2.09%
Free Float	11.63%
Source: HKEx	

Share Performance

	Absolute	Relative
1-mth	-0.3%	1.3%
3-mth	-14.4%	-2.4%
6-mth	2.2%	16.0%
12-mth	63.0%	62.3%

Source: Bloomberg

12-mth Price Performance



Source: Bloomberg

Auditor: Ernst & Young

Related Reports

- JS Global (1691 HK, BUY) Market share gains by product innovations – 7 Apr 2021
- JS Global (1691 HK, BUY) Upbeat SharkNinja growth is likely in 2H20E -22 Jan 2021
- JS Global (1691 HK, BUY) A robust growth momentum but a mild margin drag - 27 Oct 2020

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Results summary

Figure 1: Results review - Half Year

Figure 1: Results review – Half Year												
Half yearly	1H20	2H20	1H21	2H21E	1H20	2H20	1H21	2H21E				
(USD mn)					YoY	YoY	YoY	YoY				
Revenue	1,515	2,681	2,239	3,350	23%	51%	48%	25%				
COGS	(853)	(1,600)	(1,331)	(2,007)								
Gross profit	662	1,081	908	1,343	43%	63%	37%	24%				
GP margins	43.7%	40.3%	40.6%	40.1%								
Other income & gains	16	56	28	13								
S & D expenses	(244)	(452)	(378)	(534)	20%	49%	55%	18%				
S & D exp / sales	-16.1%	-16.8%	-16.9%	-15.9%								
Admin expenses	(220)	(267)	(266)	(334)	23%	13%	21%	25%				
Admin exp / sales	-14.5%	-10.0%	-11.9%	-10.0%								
Other opex	0	0	0	0								
Operating profit (EBIT)	213	418	292	487	132%	197%	37%	16%				
OP margins	14.1%	15.6%	13.0%	14.5%								
Other items	(10)	(13)	(9)	(30)								
Net finance income	(59)	(21)	(14)	(42)								
Net fin. income / sales	-3.9%	-0.8%	-0.6%	-1.3%								
Profit after financing costs	144	383	269	415								
Associated coms	(0)	0	2	(2)								
Jointly controlled coms	0	0	0	0								
Pre-tax profit	144	383	270	413	395%	326%	88%	8%				
Tax	(37)	(88)	(53)	(84)								
Tax / sales	-2.4%	-3.3%	-2.4%	-2.5%								
Effective tax rate	-25.7%	-22.9%	-19.5%	-20.3%								
Minority interests	25	33	24	38								
Net profit att.	82	263	193	291	3307%	561%	137%	11%				
NP margins	5.4%	9.8%	8.6%	8.7%								
Adjusted EDITOA	235	423	350	499	61%	83%	49%	18%				
Adjusted EBITDA	15.5%	423 15.8%	15.6%	499 14.9%	0176	03 /0	43 /0	10 /0				
Adjusted EBITDA margin	15.5%	13.6%	13.0%	14.9%								
Adjusted Net profit	134	285	242	366	100%	107%	80%	28%				
Adjusted NP margin	8.9%	10.6%	10.8%	10.9%	100 /6	107 /6	00 /6	20 /6				
Adjusted NP margin	0.9%	10.0%	10.6%	10.976								
Sales by brand												
Joyoung												
SharkNinja	624	839	643	931	9%	19%	3%	11%				
Others	890	1,842	1,596	2,419	34%	72%	79%	31%				
Total	1,515	2,681	2,239	3,350	23%	51%	48%	25%				
Sales by product category												
Cleaning	586	1,113	866	1,354	27%	66%	48%	22%				
Food preparation	399	592	486	667	15%	28%	22%	13%				
Cooking	450	868	786	1,211	25%	52%	75%	40%				
Others	80	109	102	118	16%	41%	28%	9%				
Total	1,515	2,681	2,239	3,350	23%	51%	48%	25%				
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Figure 2: Results review - Full Year

rigure 2. Results review			FY20	FY21E	FY22E	
Full yearly (USD mn)	FY20	FY21E	FY22E	YoY	YoY	YoY
Revenue	4,196	5,589	6,376	39%	33%	14%
COGS	(2,453)	(3,338)	(3,787)			
Gross profit	1,743	2,251	2,589	55%	29%	15%
GP margins	41.5%	40.3%	40.6%			
Other income & gains	71	41	44			
S & D expenses	(696)	(912)	(1,056)	37%	31%	16%
S & D exp / sales	-16.6%	-16.3%	-16.6%			
Admin expenses	(487)	(601)	(675)	17%	23%	12%
Admin exp / sales	-11.6%	-10.7%	-10.6%			
Other opex	0	0	0			
Operating profit (EBIT)	631	778	902	171%	23%	16%
OP margins	15.0%	13.9%	14.1%			
Other items	(24)	(39)	(45)			
Net finance income	(80)	(56)	(43)			
Net fin. income / sales	-1.9%	-1.0%	-0.7%			
Profit after financing costs	527	683	814			
Associated coms	(0)	0	0			
Jointly controlled coms	0	0	0			
Pre-tax profit	527	683	814	343%	30%	19%
Tax	(124)	(137)	(146)			
Tax / sales	-3.0%	-2.4%	-2.3%			
Effective tax rate	-23.6%	-20.0%	-18.0%			
Minority interests	58	63	69			
Net profit att.	344	484	599	717%	41%	24%
NP margins	8.2%	8.7%	9.4%			
Adjusted EBITDA	659	850	943	74%	29%	11%
Adjusted EBITDA margin	15.7%	15.2%	14.8%			
Adjusted Net profit	419	608	702	105%	45%	16%
Adjusted NP margin	10.0%	10.9%	11.0%			
Sales by brand						
Joyoung						
SharkNinja	1,463	1,574	1,720	14%	8%	9%
Others	2,733	4,015	4,656	57%	47%	16%
Total	4,196	5,589	6,376	39%	33%	14%
Sales by product category						
Cleaning	1,700	2,219	2,510	50%	31%	13%
Food preparation	990	1,153	1,274	22%	16%	11%
Cooking	1,317	1,997	2,364	42%	52%	18%
Others	189	221	228	29%	17%	3%
Total	4,196	5,589	6,376	39%	33%	14%



Earnings revision

Figure 3: Earnings revision

<u> </u>		New			Old		Diff (%)			
RMB mn	FY21E	FY22E	FY23E	FY21E	FY22E	FY23E	FY21E	FY22E	FY23E	
Revenue	5,589	6,376	7,081	5,053	5,774	6,391	10.6%	10.4%	10.8%	
Gross profit	2,251	2,589	2,897	2,009	2,311	2,577	12.1%	12.0%	12.4%	
EBIT	766	884	1,026	630	748	864	21.7%	18.3%	18.8%	
Adjusted NP att.	545	634	739	439	527	615	24.3%	20.2%	20.1%	
Adjusted EPS (RMB)	0.153	0.178	0.207	0.123	0.148	0.173	24.3%	20.2%	20.1%	
Gross margin	40.3%	40.6%	40.9%	39.8%	40.0%	40.3%	0.5ppt	0.6ppt	0.6ppt	
EBIT margin	13.7%	13.9%	14.5%	12.5%	12.9%	13.5%	1.3ppt	0.9ppt	1ppt	
Net profit att. margin	9.8%	9.9%	10.4%	8.7%	9.1%	9.6%	1.1ppt	0.8ppt	0.8ppt	

Source: Company data, CMBIS estimates

Figure 4: CMBIS estimates vs consensus

		CMBIS		Consensus Diff (%)					
RMB mn	FY21E	FY22E	FY23E	FY21E	FY22E	FY23E	FY21E	FY22E	FY23E
Revenue	5,589	6,376	7,081	5,271	6,353	7,562	6.0%	0.4%	-6.4%
Gross profit	2,251	2,589	2,897	2,198	2,685	3,229	2.4%	-3.6%	-10.3%
EBIT	766	884	1,026	723	923	1,156	6.0%	-4.2%	-11.3%
Adjusted NP att.	545	634	739	431	564	634	26.6%	12.3%	16.7%
Adjusted EPS (RMB)	0.153	0.178	0.207	0.128	0.168	0.205	19.5%	5.8%	1.1%
Gross margin	40.3%	40.6%	40.9%	41.7%	42.3%	42.7%	-1.4ppt	-1.7ppt	-1.8ppt
EBIT margin	13.7%	13.9%	14.5%	13.7%	14.5%	15.3%	0ppt	-0.7ppt	-0.8ppt
Net profit att. margin	9.8%	9.9%	10.4%	8.2%	8.9%	8.4%	1.6ppt	1.1ppt	2.1ppt



Assumptions

Figure 5: CMBIS' assumptions

USD mn	FY18A	FY19A	FY20A	FY21E	FY22E	FY23E
Sales by brand (USD mn)						
Joyoung	1,179	1,280	1,463	1,574	1,720	1,886
SharkNinja	1,477	1,736	2,733	4,015	4,656	5,195
Others	25	=	-	-	-	-
Total	2,682	3,016	4,196	5,589	6,376	7,081
Sales growth by brand (%)						
Joyoung	11.9%	8.6%	14.3%	7.6%	9.3%	9.6%
SharkNinja	210.0%	17.5%	57.4%	46.9%	15.9%	11.6%
Others	-23.5%	-100.0%	-	-	-	-
Total	71.5%	12.5%	39.1%	33.2%	14.1%	11.1%
Sales by segment growth (%)						
Cleaning	233.2%	5.6%	50.4%	30.6%	13.1%	9.1%
Food preparation	35.2%	3.2%	22.2%	16.4%	10.5%	10.9%
Cooking	25.6%	37.4%	41.6%	51.6%	18.4%	14.1%
Others	22.3%	-2.7%	29.4%	17.0%	3.3%	2.7%
Sales by region growth (%)						
China	11.6%	6.8%	13.2%	2.9%	5.0%	9.8%
North America	192.9%	11.2%	51.6%	45.0%	13.0%	9.0%
Europe	263.2%	67.8%	103.6%	75.0%	35.0%	20.0%
Other markets	258.6%	33.5%	45.1%	20.0%	17.0%	10.0%
GP margins by segment						
Joyoung	32.1%	33.3%	32.7%	32.3%	32.5%	32.7%
SharkNinja	42.2%	41.1%	46.5%	42.9%	43.0%	43.2%
Others	39.4%	38.7%	45.5%	43.3%	43.4%	43.7%
Total	37.3%	37.4%	41.5%	40.3%	40.6%	40.9%
Opex breakdown						
D & A	-1.7%	-1.7%	-1.4%	-0.8%	-0.7%	-0.6%
Admin exp. (ex D & A)	-10.2%	-12.1%	-10.2%	-9.9%	-9.9%	-9.8%
A & P	-7.7%	-6.3%	-6.7%	-6.8%	-6.7%	-6.7%
S & D costs (ex. A & P)	-10.1%	-10.5%	-9.9%	-9.5%	-9.9%	-9.8%
Selling & distribution costs / sales	-17.8%	-16.8%	-16.6%	-16.3%	-16.6%	-16.5%
Admin expenses / sales	-11.8%	-13.8%	-11.6%	-10.7%	-10.6%	-10.4%
OP margins	9.3%	7.7%	15.0%	13.9%	14.1%	14.9%
Effective tax rate	21.0%	29.0%	23.6%	20.0%	18.0%	18.0%
NP att. margins	1.3%	1.4%	8.2%	8.7%	9.4%	10.1%
NP att. growth (%)	-27.7%	20.9%	717.1%	40.6%	23.6%	19.3%
Adjusted NP growth (%)	8.9%	34.9%	104.5%	45.0%	15.6%	16.5%
Adjusted NP att. growth (%) Source: Company data. CMBIS estimates	12.3%	141.8%	159.9%	44.3%	16.2%	16.7%



Valuation

Peers Valuation

Figure 6: Peers' valuation

Figure 6: Peers' valuation														
			12m TP	Price	Up/ Down-	Mkt. Cap	Year	P/E	(x)	P/E	3 (x)	ROE (%)	3yrs PEG (x)	Yield (%)
Company	Ticker	Rating	(LC)	(LC)	side	(HK\$ mn)	End	FY1E	FY2E	FY1E	FY2E	FY1E	FY1E	FY1E
A+ H shares Smal	l Home Appli	ances												
JS Global	1691 HK	BUY	27.54	19.52	41%	68,215	Dec-20	21.3	18.3	3.9	3.0	16.5	0.9	1.7
Joyoung	002242 CH	NR	n/a	21.04	n/a	19,428	Dec-20	16.1	14.1	3.5	3.2	22.1	1.1	4.7
Vesync	2148 HK	NR	n/a	12.92	n/a	15,055	Dec-20	25.6	3.6	5.8	5.0	23.7	1.0	1.4
Zhejiang Supor	002032 CH	NR	n/a	48.79	n/a	47,979	Dec-20	19.2	16.9	4.7	4.1	25.4	1.2	2.9
GD Xinbao	002705 CH	NR	n/a	20.68	n/a	20,582	Dec-20	14.9	12.0	2.5	2.2	15.8	1.0	2.8
Bear Electric	002959 CH	NR	n/a	47.20	n/a	8,890	Dec-20	17.3	13.7	3.3	2.8	18.7	1.0	2.5
Ecovacs Robotics	603486 CH	NR	n/a	146.69	n/a	101,061	Dec-20	49.3	34.0	18.1	13.0	40.2	0.7	0.7
Beijing Roborock	688169 CH	NR	n/a	910.00	n/a	73,034	Dec-20	33.6	26.0	6.9	5.6	20.4	1.1	0.4
Kingclean Electric	603355 CH	NR	n/a	28.68	n/a	19,854	Dec-20	20.8	16.6	4.6	4.5	19.1	0.4	4.7
							Avg.	24.2	17.2	5.9	4.8	22.4	0.9	2.4
							Med.	20.8	16.6	4.6	4.1	20.4	1.0	2.5
A + H Home Applia														
Midea Group	000333 CH	BUY	95.24	66.00	44%	554,700	Dec-20	16.0	13.9	3.4	2.9	21.8	1.1	2.7
Gree Electric	000651 CH	NR	n/a	41.10	n/a	297,651	Dec-20	10.0	8.7	2.0	1.8	19.4	0.6	6.1
Haier Smart Home	600690 CH	NR	n/a	27.06	n/a	292,393	Dec-20	20.1	16.6	3.3	2.9	16.6	1.4	1.8
Haier Electronics	6690 HK	BUY	47.26	29.30	61%	292,395	Dec-20	17.8	14.6	2.9	2.5	17.3	1.1	2.0
Hisense Home	921 HK	NR	n/a	9.13	n/a	18,059	Dec-20 Dec-20	5.7	4.8	0.9	0.8	17.3	0.3	3.8
Hisense Home - A	000921 CH	NR	n/a	12.75	n/a	n/a 18,058		9.7	8.1	1.5	1.3	16.7	0.6	2.3
Whirlpool China	600983 CH	NR	n/a	7.87	n/a	7,262	Dec-20	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Hangzhou Robam	002508 CH	NR	n/a	35.70	n/a	40,787	Dec-20	17.4	15.1	3.6	3.1	20.5	1.0	2.0
Vatti Corporation	002035 CH	NR	n/a	7.23	n/a	7,566	Dec-20	10.9	9.4	1.7	1.5	15.5	0.5	2.6
							Avg.	13.5	11.4	2.4	2.1	18.1	0.8	2.9
							Med.	13.5	11.6	2.5	2.2	17.3	0.8	2.4
International Small	• •		/	470	/	040.050	D 00	07.4	24.4	0.0	7.5	05.5	4.4	4.4
Techtronic	669 HK	NR NR	n/a	173	n/a	316,359	Dec-20	37.1	31.1	8.8	7.5 6.2	25.5	1.4 1.5	1.1
Smith (A.O.) Corp	AOS US	NR NR	n/a	73 236	n/a	90,192	Dec-20	26.3	22.6	6.6		25.1		1.5
Helen Of Troy	HELE US		n/a		n/a	44,280	Feb-21	21.9	19.4	4.0	3.4	17.3	n/a	n/a 2.1
De'Longhi Spa Irobot Corp	DLG IM IRBT US	NR NR	n/a n/a	38 82	n/a	52,973 17,893	Dec-20 Jan-21	18.7 29.6	18.3 19.9	3.7	3.3	22.1 10.3	7.8	0.0
Seb Sa	SK FP	NR	n/a	133	n/a	67,763	Dec-20	16.4	14.7	2.5	2.2	16.7	0.7	1.7
Koninklijke Philips	PHIA NA	NR	n/a	39	n/a n/a	328,466	Dec-20	20.2	18.4	2.9	2.8	10.7	0.7	2.3
Rominkijke Fillips	FILIAINA	INIX	II/a	39	II/a	320,400	Avg.	24.3	20.6	4.5	4.0	18.3	2.2	1.4
							Med.	21.9	19.4	3.7	3.3	17.3	1.2	1.6
International Hom	e Annliances						oui			<u> </u>	0.0			110
Whirlpool Corp	WHR US	NR	n/a	221.60	n/a	108,073	Dec-20	8.4	9.1	2.7	2.3	35.4	0.8	2.5
Ingersoll-Rand	IR US	NR	n/a	52.95	n/a	173,034	Dec-20	28.3	24.3	2.8	2.8	5.6	(0.1)	0.0
Electrolux Ab	ELUXB SS	NR	n/a	219	n/a	61,251	Dec-20	11.3	12.0	3.5	3.2	30.6	(4.1)	4.1
Daikin Industries	6367 JP	NR	n/a	27405.0	n/a	568,080	Mar-21	37.4	32.9	4.4	4.0	12.2	2.0	0.7
Panasonic Corp	6752 JP	NR	n/a	1312	n/a	227,682	Mar-21	13.2	11.5	1.1	1.1	9.0	0.7	2.3
Fujitsu General Ltd	6755 JP	NR	n/a	2751.00	n/a	21,265	Mar-21	21.2	17.7	2.2	2.0	10.3	1.9	1.2
La Electronics Inc	066570 KS	NR	n/a	142000.	n/a	156,091	Dec-20	9.8	7.6	1.4	1.2	14.3	0.4	0.9
Samsung	005930 KS	NR	n/a	76700.0	n/a	3,075,616		12.9	10.7	1.8	1.6	13.9	0.5	1.9
						, 172.0	Avg.	17.8	15.7	2.5	2.3	16.4	0.3	1.7
							Med.	13.0	11.7	2.5	2.2	13.1	0.6	1.5

Source: Bloomberg, CMBIS estimates



Financial Summary

Income statement							Cash flow summary						
YE 31 Dec (USD mn)	FY18A	FY19A	FY20A	FY21E	FY22E	FY23E	YE 31 Dec (USD mn)	FY18A	FY19A	FY20A	FY21E	FY22E	FY23E
Revenue	2,682	3,016	4,196	5,589	6,376	7,081	EBIT	246	227	620	766	884	1,026
Joyoung	1,179	1,280	1,463	1,574	1,720	1,886	D & A	87	77	88	89	89	86
SharkNinja	1,477	1,736	2,733	4,015	4,656	5,195	Change in working capital	(48)	49	(89)	(223)	(91)	(82)
Others	25	-	-	-	-	-	Income tax paid	(16)	(41)	(124)	(137)	(146)	(174)
					-	-	Others	(36)	67	11	12	17	26
Cost of goods sold	(1,683)	(1,890)	(2,453)	(3,338)	(3,787)	(4,184)	Net cash from operating	234	380	506	508	753	883
Gross profit	999	1,127	1,743	2,251	2,589	2,897							
Other income	42	23	60	29	26	29	Capex & investments	(67)	(74)	(97)	(117)	(134)	(149)
							Associated companies	29	(7)	-	-	-	-
Operating expenses	(795)	(922)	(1,183)	(1,513)	(1,731)	(1,900)	Interest received	7	8	-	-	-	-
A & P	(208)	(189)	(282)	(380)	(427)	(474)	Others	21	(45)	-	-	-	-
S & D costs (ex. A & P)	(270)	(318)	(414)	(532)	(629)	(692)	Net cash from investing	(10)	(118)	(97)	(117)	(134)	(149)
D & A	(45)	(51)	(59)	(45)	(44)	(43)							
Admin exp. (ex D & A)	(273)	(365)	(428)	(556)	(631)	(691)	Equity raised	-	375	138	-	-	-
Other opex	-	-	-	-	-	-	Net change in bank loans	(59)	(205)	(150)	(150)	-	-
EBIT	246	227	620	766	884	1,026	Dividend paid	(83)	(95)	250	120	190	264
							Others	(119)	(93)	(80)	(56)	(43)	(35)
Finance costs, net	(76)	(78)	(69)	(44)	(26)	(9)	Net cash from financing	(261)	(18)	157	(86)	146	228
JVs & associates	6	2	(0)	-	-	-							
Exceptional	(35)	(32)	(24)	(39)	(44.6	(49.5	Net change in cash	(37)	244	566	305	766	962
Pre-tax profit	140	119	527	683	814	967	Beginning cash balance	211	181	421	988	1,293	2,058
							Exchange difference	7	(4)	-	-	-	-
Income tax	(28)	(34)	(124)	(137)	(146)	(174)	Cash at end of the year	181	421	988	1,293	2,058	3,021
Less: Minority interests	77	43	58	63	69	79							
Net profit att.	35	42	344	484	599	714							
Adj. Net profit att.	60	145	378	545	634	739							

Balance sheet							Key ratios						
YE 31 Dec (USD mn)	FY18A	FY19A	FY20A	FY21E	FY22E	FY23E	YE 31 Dec	FY18A	FY19A	FY20A	FY21E	FY22E	FY23E
Non-current assets	1,889	1,999	2,008	2,036	2,081	2,144	Sales mix (%)						
Fixed asset	191	207	257	327	414	519	Joyoung	44.0	42.4	34.9	28.2	27.0	26.6
Intangible assets & goodwill	1,398	1,389	1,348	1,308	1,267	1,227	SharkNinja	55.1	57.6	65.1	71.8	73.0	73.4
Prepaid lease payments	16	16	16	16	16	16	Others	1.0	-	-	-	-	-
Interest in joint ventures	36	36	35	35	35	35						-	-
Other non-current assets	247	353	351	350	348	347	Total	100.	100.	100.	100.	100.	100.
Current assets	1,411	1,775	2,947	3,694	4,780	6,029	P&L ratios (%)						
Cash & cash equivalents	181	421	988	1,293	2,058	3,021	Gross margin	37.3	37.4	41.5	40.3	40.6	40.9
Inventories	350	393	575	732	830	917	Operating margin	9.2	7.5	14.8	13.7	13.9	14.5
Trade and other receivables	773	804	1,201	1,455	1,659	1,843	Pre-tax margin	5.2	3.9	12.6	12.2	12.8	13.7
Prepayments	66	68	94	126	143	159	Net margin	1.3	1.4	8.2	8.7	9.4	10.1
Other current assets	42	89	89	89	89	89	Effective tax rate	21.0	29.0	23.6	20.0	18.0	18.0
Current liabilities	1,281	990	1,507	1,726	1,956	2,161	Balance sheet ratios						
Bank loans	486	26	26	26	26	26	Current ratio (x)	1.1	1.8	2.0	2.1	2.4	2.8
Trade payables	409	530	885	915	1,037	1,146	Quick ratio (x)	0.8	1.4	1.6	1.7	2.0	2.4
Accruals & other payables	364	411	572	762	869	965	Cash ratio (x)	0.1	0.4	0.7	0.7	1.1	1.4
Tax payables	11	14	14	14	14	14	Inventory turnover days	67	72	86	80	80	80
others	11	9	9	9	9	9	Trade receivables days	95	95	105	95	95	95
							Trade payables days	73	91	132	100	100	100
Non-current liabilities	1,557	1,251	1,101	951	951	951	Total debt / total equity ratio (%)	258	71	41	27	21	16
Bank loans	700	1,049	899	749	749	749	Net debt / equity ratio	214	39	Net cash	Net cash	Net cash	Net cash
Deferred income	53	53	53	53	53	53	Returns (%)						
Deferred tax	134	134	134	134	134	134	ROE	7.5	2.7	15.0	16.5	15.9	14.9
Others	671	15	15	15	15	15	ROA	1.1	1.1	7.0	8.5	8.7	8.7
							Per share						
Minority Interest	-	-	58	120	189	268	Adj. EPS (USD)	0.02	0.04	0.11	0.15	0.18	0.21
Total net assets	463	1,533	2,289	2,933	3,765	4,793	DPS (USD)	0.02	0.07	0.03	0.05	0.08	0.09
Shareholders' equity	463	1,533	2,289	2,933	3,765	4,793	BVPS (USD)	0.14	0.45	0.66	0.84	1.08	1.37



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CMB International Securities Limited

Address: 45/F, Champion Tower, 3 Garden Road, Hong Kong, Tel: (852) 3900 0888 Fax: (852) 3900 0800

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