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Xtep (1368 HK)

Sustaining demand for domestic fashion

We remain positive on Xtep's future retail sales and trade fair order growth in 2H21E and FY22E, and expect them to remain fast given the healthier inventory level and improved retail discounts. Therefore, we still find its risk reward reasonable with further upsides. Maintain BUY and raise TP to HK\$16.32, based on SOTP valuation, implying ~39x FY22E P/E (up from 14x). It is now trading at 33x 22E P/E.

- Decent retail sales momentum will fuel faster future growth. Despite a certain slowdown in retail sales growth in early Jun 2021 (highlighted by the management), vs robust growth in Apr-May 2021 (faster vs 1Q21), we remain positive due to its impressive performance during 618 Festival (GMV of RMB 300mn+ from all channels, 40%+/300%+/400%+ sales growth on Tmall/JD/ other live streaming platforms). We are more optimistic for FY22E, because of potentially strong trade fair orders for 1Q/2Q22E, backed by low level of inventory, improved distributors' profitability and greater ASP hikes.
- Ample room for domestic fashion to grow. The success Xtep attained in 1H21E was not an accident. We believe that was due to years of consistent and heavy investments on both product functionality and fashion design. For example, the highly ranked 160X running shoes series and crossovers with Shaolin/ 少林 were launched in 2H20-1Q21, while the Xinjiang cotton incident was just a trigger for this blooming demand from many domestic consumers. We also see certain similarities between Xtep in 2021 vs Li Ning in 2018 and expect Xtep to double down (more localized marketing and innovative products) and yield better brand elevations (catch up in ASP vs other brands). We are confident for Xtep core brand to deliver at least 10-15% sales/ 15-20% net profit growth in FY20-23E.
- Hillhouse is here for the long term growth. Hillhouse invested ~RMB 500mn/ US\$ 65mn into Xtep Int'l/ Xtep Global (owners of K-Swiss and Palladium) in a form of CB, with coupon rates of 1.8%/ 0% and conversion price at HK\$ 10.24/ market cap at US\$ 260mn, in an investment period of 6/ 10 years and will result in ~2%/ 20% dilution in share capital upon exercise. We concur with the management that Hillhouse will be able to provide precious insights in digitalization and managing foreign brands in China, with the experience learnt from Topsports. Also,1.4x FY22E P/S valuation is not too demanding.
- Maintain BUY and raised TP to HK\$ 16.32. We revised up our FY21E/22E/23E EPS estimates by 2%/0%/4%, to factor in: 1) better-than-expected sales growth, GP margin and operating leverage, 2) higher interest costs. It is trading at 33x FY22E P/E. We maintain BUY and raised TP to HK\$ 16.32, based on SOTP valuation (35x P/E for Xtep, cost for K&P and 2.5x P/S for JV), up from 14x FY22E P/E.

Earnings Summary

(YE 31 Dec)	FY19A	FY20A	FY21E	FY22E	FY23E
Revenue (RMB mn)	8,183	8,172	9,543	11,030	12,485
YoY growth (%)	28.2	(0.1)	16.8	15.6	13.2
Net income (RMB mn)	728	513	702	882	1,113
EPS (RMB)	0.302	0.206	0.276	0.346	0.437
YoY growth (%)	2.3	(31.6)	33.6	25.7	26.1
Consensus EPS (RMB)	n/a	n/a	0.273	0.332	0.414
P/E (x)	41.0	56.5	41.7	33.2	26.3
P/B (x)	4.4	4.1	3.8	3.6	3.4
Yield (%)	1.4	1.0	1.4	1.8	2.3
ROE (%)	10.5	7.0	9.2	11.0	13.0
Net gearing (%)	Net cash				

Source: Company data, Bloomberg, CMBIS estimates

BUY (Maintain)

Target Price HK\$16.32 (Previous TP HK\$5.84) Up/Downside +17.7% Current Price HK\$13.86

China Sportswear Sector

Walter Woo

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Stock Data

Mkt Cap (HK\$ mn)	36,340
Avg 3 mths t/o (HK\$ mn)	248.19
52w High/Low (HK\$)	14.20/2.23
Total Issued Shares (mn)	2,622.0
Source: Bloomberg	

Shareholding Structure

Shareholding Structure	
Mr Ding Shui Po & Family	52.27%
Templeton Investments	2.38%
JP Morgan Chase	4.62%
Employee incentive scheme	4.01%
Free Float	36.72%
Source: HKEx, Bloomberg	

Share Performance

Silai e i ei i	Ul Illalice	
	Absolute	Relative
1-mth	87.9%	88.8%
3-mth	212.9%	219.3%
6-mth	315.6%	283.5%
12-mth	392 6%	326.5%

Source: Bloomberg

12-mth Price Performance



Source: Bloomberg

Auditor: Ernst & Young

Related Reports

- Xtep (1368 HK, BUY) Solid turnaround to drive potential re-rating - 19 Mar 2021
- Xtep (1368 HK, BUY) An impressive 4Q20 to drive further re-rating - 18 Jan 2021

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Results Summary

Figure 1: Hillhouse investments in Xtep Int'l and Xtep Global

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Date	15-Jun-21	15-Jun-21
Investor	Hillhouse	Hillhouse
Target company	Xtep International (1368 HK)	Xtep Global - owner of "K-SWISS" and "Palladium"
Total consideration	HK\$ 500mn	US\$ 65mn
Annual interest rate	1.8%	0.0%
Investment period	6 years	10 years
Conversion price per share	HK\$10.24	US\$4,333
Conversion price implied valuation		US\$ 260mn
Last close price (before announcement) or M&A implied valuation	HK\$8.88	US\$ 260mn
Shares issues upon conversion (fully diluted, excluding interest)	48,809,058	
Shares issues upon conversion (fully diluted)	54,362,449	15,000
Total issued shares (fully diluted, excluding interest)	2,621,965,472	
Total issued shares (fully diluted)	2,676,327,921	75,000
As % of total capital (fully diluted, excluding interest)	1.86%	
As % of total capital (fully diluted)	2.03%	20.00%

Source: Company data, CMBIS estimates

Figure 2: Sum of the parts (SOTP) valuation for Xtep Int'l

Sum of the parts valuation	Targeted price per share (HK\$)	Targeted market cap (HK\$ mn)	Targeted market cap (RMB mn)	Target ratio (x)	Valuation method	FY22E sales (RMB mn)	FY22E net profit (RMB mn)	Remarks
Xtep core brand	15.21	38,745	32,158	35.0	FY22E P/E	9,474	919	Based on 35x FY22E PE, vs 18% NP CAGR in FY20-23E
K-Swiss and Palladium	0.79	2,014	1,672	n/a	M&A costs	1,223	(26)	Implying a 1.4x FY22E P/S
Saucony and Merrell JV	0.31	802	666	2.0	FY22E P/S	333	(10)	Based on 2.0x FY22E P/S
Total (RMB)	16.32	41,158	34,161			11,030	882	Implying a 39x FY22E P/E vs 29% NP CAGR in FY20-23E
Number of shares (mn) CNYHKD FX rate	2,547 1.2048							
Current price (HKD)	13.86							
Upside (%)	17.7%							

Source: Bloomberg, CMBIS estimates

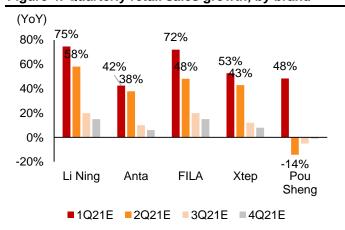


Figure 3: Xtep Int'l performance by brand segment

Sales (RMB mn)	FY19	FY20	FY21E	FY22E	FY23E	FY24E	FY25E	FY20-23E CAGR
Xtep core brand	7,707	7,101	8,292	9,474	10,565	11,654	12,859	14.2%
K-swiss and Palladium	466	999	1,087	1,223	1,377	1,554	1,756	11.3%
Saucony and Merrell JV	10	72	165	333	543	777	1,050	96.4%
Total	8,183	8,172	9,543	11,030	12,485	13,985	15,665	15.2%
Net profit (RMB mn)	FY19	FY20	FY21E	FY22E	FY23E	FY24E	FY25E	FY20-23E CAGR
Xtep core brand	790	656	792	919	1,083	1,236	1,443	18.2%
K-swiss and Palladium	(60)	(126)	(56)	(26)	14	64	107	-147.7%
Saucony and Merrell JV	(2)	(17)	(33)	(10)	16	39	74	-198.6%
Total	728	513	702	882	1,113	1,338	1,623	29.5%
NP margin	FY19	FY20	FY21E	FY22E	FY23E	FY24E	FY25E	
Xtep core brand	23%	24%	24%	24%	25%	26%	27%	
K-swiss and Palladium	-35%	-31%	-13%	-5%	2%	10%	14%	
Saucony and Merrell JV	-45%	-57%	-47%	-7%	7%	11%	15%	
Total	20%	16%	18%	19%	21%	23%	25%	

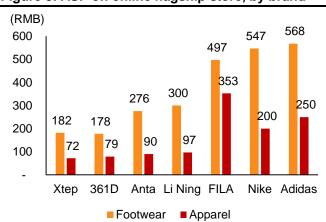
Source: Company data, CMBIS estimates

Figure 4: Quarterly retail sales growth, by brand



Source: Company data, CMBIS estimates

Figure 5: ASP on online flagship store, by brand



Source: Tmall, CMBIS estimates



Figure 6: Sportswear brands sales growth trend

Operating numbers	1Q18	2Q18	3Q18	4Q18	1Q19	2Q19	3Q19	4Q19	1Q20	2Q20	3Q20	4Q20	1Q21	2Q21E	3Q21E	4Q21E
Nike China sales	19.0%	25.0%	20.0%	31.0%	24.0%	22.0%	27.0%	23.0%	-4.0%	1.0%	8.0%	19.0%	42.0%			
Adidas China sales	26.0%	27.0%	26.0%	23.0%	16.0%	14.0%	11.0%	15.0%	-58.0%	0.0%	-5.0%	7.0%	156.0%			
Anta brand's SSSG																
Anta brand's retail sales	20%-25%	+ve Low- teens	+ve Mid- teens	+ve Mid- teens	+ve Low- teens	+ve Mid- teens	+ve Mid- teens	+ve High- teens	-ve 20%- 25%	-ve LSD	+ve LSD	+ve LSD	40%-45%	38.0%	8.0%	6.0%
Core brand	+ve Mid- teens	+ve HSD	+ve Low- teens	+ve HSD	+ve HSD	+ve Low- teens	+ve Low- teens	+ve HSD	-ve 20%- 25%	-ve LSD	-ve MSD	-ve MSD	35%-40%			
Kids	over 40%	over 25%	Over 25%	Over 25%	Over 20%	30%	Over 25%	25%	-ve 20%- 25%	+ve MSD	+ve Low- teens	-ve Low- teens	45%-50%			
Online	over 40%	over 25%	Over 20%	Over 25%	+ve Mid- teens	25%	35%	Over 40%	+ve MSD	Over 40%	Over 50%	Over 25%	Over 60%			
Non-Anta brands (FILA)	80%-85%	90%-95%	90%-95%	80%-85%	65%-70%	55%-60%										
FILA brand's retail sales							50%-55%	50%-55%	-ve MSD	+ve Low- teens	20%-25%	25%-30%	75%-80%	48.0%	18.0%	15.0%
Classic/ Core brand								Over 40%	-ve 20%- 25%	+ve MSD	+ve MSD	+ve MSD	80%			
Kids								Over 70%	-ve LSD	Over 30%	Over 30%	Over 20%	100%			
Fusion								Over 100%	+ve MSD	Over 70%	Over 50%	Over 50%	150%			
Online								Over 70%	160%	Over 80%	Over 90%	70%-80%				
Other brands							30%-35%	25%-30%	-ve HSD	25%-30%	50%-55%	55%-60%	115%- 120%			
Descente				Over 100%	Over 100%	Over 90%	50%	50%	+ve Mid- teens	Over 60%	90%	Over 80%	150%			
Kolon						15%	20%	20%	-ve High- teens	+ve LSD	20%-25%		Over 75%			
Li Ning group's SSSG	+ve Low- teens	+ve HSD	+ve Low- teens	+ve Mid- teens	+ve Mid- teens	+ve Mid- teens	+ve High- teens	+ve Low- twenties	n/a	-ve MSD	+ve LSD	+ve Low- teens				
Direct retail	+ve Low- teens	+ve HSD		+ve MSD	+ve HSD	+ve Low- teens	+ve Low- teens	+ve High- teens	n/a	-ve High- teens	-ve MSD	+ve HSD				
Wholesales	+ve MSD	+ve LSD	+ve HSD	+ve MSD	+ve Low- teens	+ve Low- teens	+ve Low- teens	+ve Mid- teens	n/a	-ve Low- teens	-ve MSD	+ve MSD				
E- Commerce	+ve High 30%	+ve Mid- 30%	+ve High 30%	+ve Mid 50%	+ve High 30%	+ve Mid 30%	+ve Mid 50%	+ve Low 40%	+ve Low- teens	+ve Mid 20%	+ve High 30%	+ve Low 30%				
Li Ning group's retail sa	+ve Mid- teens	+ve Low- teens	+ve Mid- teens	+ve High- teens	+ve Low 20%-25%	+ve Low 20%-25%	+ve Low 30%-35%	+ve Mid 30%-40%	-ve High- teens	-ve MSD	+ve MSD	+ve Mid- teens	High 80%- 90%	58.0%	15.0%	10.0%
Direct retail	Low 20%- 30%	+ve Mid- teens	+ve Mid- teens	+ve HSD	+ve Low- teens	+ve HSD	+ve Mid- teens	+ve High- teens	-ve Mid 30%	-ve Low- teens	Flat	+ve MSD	Low-90%			
Wholesales	+ve MSD	+ve MSD	+ve Low- teens	+ve Low- teens	+ve Low 20%-25%	+ve Mid- 20%	+ve Mid- 30%	+ve Low 40%	-ve High- teens	-ve HSD	-ve LSD	+ve Low- teens	Low-80%			
E- Commerce	+ve High 30%	+ve High 30%	+ve Low 30%	+ve Mid 50%	+ve Low 40%	+ve High 20%	+ve Low 50%	+ve Low 40%	+ve Low- teens	+ve High 20%	+ve Low 40%	+ve Mid 30%	100%			
Xtep's SSSG	+ve Low- teens	+ve Mid- teens	+ve Mid- teens	+ve Mid- teens	+ve Low- teens	+ve Low- teens	10%	+ve Low- teens								
Xtep's retail sales					Over 20%			Over 20%	-ve 20%- 25%	-ve LSD	+ve MSD	+ve HSD	Mid 50%- 60%	43.0%	8.0%	6.0%
361 Degrees' SSSG	+ve HSD	+ve HSD	+ve MSD	Flat	+ve LSD	+ve LSD	+ve LSD	+ve LSD								
361 Degree's retail sales									-ve 20%- 25%	-ve Low- teens	-ve HSD	+ve LSD	+ve High- teens			
Pou Sheng's SSSG	10.1%	2.2%	8.9%	8.7%	8.4%	4.2%	6.0%	1.9%	-32.5%	-17.8%						
Pou Sheng's sales	17.7%	17.7%	24.4%	22.0%	19.9%	18.9%	21.9%	19.1%	-25.1%	0.3%	-0.3%	1.0%	47.8%	-14.0%	-5.0%	-1.0%
Dong Xiang's SSSG	+ve Mid to High	-ve Mid to High		+ve LSD	-ve LSD	+ve MSD	+ve Mid to High	+ve Mid to High	-ve Low- Mid SD	-ve MSD	+ve Low-	+ve MSD	+ve HSD			
Direct retail	+ve HSD	Flat	+ve Low- teens	+ve HSD	Flat +ve 35%-	+ve LSD +ve 30%-	+ve HSD +ve 55%-	+ve Low- teens +ve 40%-	-ve LSD	-ve Low to Mid-teens +ve 30%-	-ve Low- Mid SD +ve 30%-	-ve LSD +ve 20%-	-ve MSD			
E- Commerce					+ve 35%- 45%	+ve 30%- 35%	+ve 55%- 60%	+ve 40%- 45%	-ve Low- teens	+ve 30%- 35%	+ve 30%- 35%	+ve 20%- 30%	+ve High 30%			

Source: Company data, CMBIS estimates, *Nike's year end is in May (e.g. 4Q18 calendar year = 2Q19 fiscal year = Sep-Nov 2018)



Earnings revision

Figure 7: Earnings revision

		New			Old			Diff (%)	
RMB mn	FY21E	FY22E	FY23E	FY21E	FY22E	FY23E	FY21E	FY22E	FY23E
Revenue	9,543	11,030	12,485	9,366	10,679	12,057	1.9%	3.3%	3.6%
Gross profit	3,841	4,530	5,218	3,808	4,452	5,072	0.9%	1.7%	2.9%
EBIT	1,206	1,450	1,736	1,140	1,376	1,589	5.7%	5.4%	9.3%
Net profit att.	702	882	1,113	671	863	1,051	4.6%	2.3%	5.8%
Diluted EPS (RMB)	0.276	0.346	0.437	0.269	0.346	0.422	2.3%	0.0%	3.6%
Gross margin	40.2%	41.1%	41.8%	40.7%	41.7%	42.1%	-0.4ppt	-0.6ppt	-0.3ppt
EBIT margin	12.6%	13.1%	13.9%	12.2%	12.9%	13.2%	0.5ppt	0.3ppt	0.7ppt
Net profit att. margin	7.4%	8.0%	8.9%	7.2%	8.1%	8.7%	0.2ppt	-0.1ppt	0.2ppt

Source: Company data, CMBIS estimates

Figure 8: CMBIS estimates vs consensus

		CMBIS			Consensus			Diff (%)	
RMB mn	FY21E	FY22E	FY23E	FY21E	FY22E	FY23E	FY21E	FY22E	FY23E
Revenue	9,543	11,030	12,485	9,439	10,894	12,580	1.1%	1.2%	-0.7%
Gross profit	3,841	4,530	5,218	3,851	4,522	5,264	-0.3%	0.2%	-0.9%
EBIT	1,206	1,450	1,736	1,079	1,297	1,450	11.7%	11.8%	19.8%
Net profit att.	702	882	1,113	681	834	1,025	3.1%	5.8%	8.6%
Diluted EPS (RMB)	0.276	0.346	0.437	0.273	0.332	0.414	1.0%	4.2%	5.7%
Gross margin	40.2%	41.1%	41.8%	40.8%	41.5%	41.8%	-0.6ppt	-0.4ppt	-0.1ppt
EBIT margin	12.6%	13.1%	13.9%	11.4%	11.9%	11.5%	1.2ppt	1.2ppt	2.4ppt
Net profit att. margin	7.4%	8.0%	8.9%	7.2%	7.7%	8.1%	0.1ppt	0.3ppt	0.8ppt

Source: Company data, CMBIS estimates



Valuation

Figure 9: Peers valuation table

			12m TP	Price	Up/ Down-	Mkt. Cap	Year	P/E	(x)	P/B	(x)	ROE (%)	3yrs PEG (x)	Yield (%)
Company	Ticker	Rating	(LC)	(LC)	side	(HK\$mn)	End	FY1E	FY2E	FY1E	FY2E	FY1E		FY1E
H shares Spo	rtswear													
Xtep Intl	1368 HK	BUY	16.32	13.86	18%	36,340	Dec-20	41.7	33.2	3.8	3.6	7.3	1.5	1.4
Anta Sports	2020 HK	BUY	198.84	182.10	9%	492,276	Dec-20	51.5	39.9	13.8	11.1	23.4	1.4	0.7
Li Ning	2331 HK	BUY	67.66	85.05	-20%	212,102	Dec-20	72.3	55.3	16.4	13.2	21.5	2.0	0.4
361 Degrees	1361 HK	NR	n/a	4.27	n/a	8,829	Dec-20	16.4	14.7	1.0	0.9	6.4	1.5	1.3
Topsports	6110 HK	NR	n/a	12.70	n/a	78,756	Feb-21	20.2	16.9	5.8	4.9	27.4	1.0	2.5
Pou Sheng	3813 HK	NR	n/a	1.71	n/a	9,160	Dec-20	6.5	5.2	8.0	0.7	3.9	0.1	1.3
China DX	3818 HK	NR	n/a	1.23	n/a	7,240	Mar-21	6.6	10.3	0.5	0.5	11.8	0.0	7.8
							Avg.	30.8	25.1	6.0	5.0	14.5	1.1	2.2
							Med.	20.2	16.9	3.8	3.6	11.8	1.4	1.3
International S	<u>portswear</u>													
Nike Inc	NKE US	NR	n/a	132.48	n/a	1,625,470	May-20	42.3	34.0	19.4	17.5	32.7	1.0	8.0
Adidas	ADS GY	NR	n/a	290.05	n/a	539,183	Dec-20	38.0	29.0	7.8	6.8	13.8	0.5	1.1
Puma	PUM GY	NR	n/a	95.96	n/a	134,243	Dec-20	51.3	35.3	7.4	6.5	7.8	0.6	0.6
Under Armour	UAA US	NR	n/a	20.30	n/a	67,205	Dec-20	61.3	42.4	5.1	4.6	7.1	(0.3)	0.0
Lululemon	LULU US	NR	n/a	359.11	n/a	362,969	Jan-21	52.7	43.3	15.2	12.1	31.5	1.8	0.0
Skechers	SKX US	NR	n/a	48.16	n/a	58,015	Dec-20	22.7	17.9	2.5	2.1	6.0	0.3	0.0
Vf Corp	VFC US	NR	n/a	81.21	n/a	247,440	Mar-21	26.3	22.1	9.4	8.5	12.7	0.5	2.4
Columbia	COLM US	NR	n/a	99.94	n/a	51,576	Dec-20	22.6	19.4	3.2	2.9	9.2	0.4	1.1
Wolverine	WWW US	NR	n/a	33.70	n/a	21,676	Jan-21	15.9	13.8	3.8	3.2	(16.9)	(0.1)	1.2
Mizuno Corp	8022 JP	NR	n/a	2293.00	n/a	4,262	Mar-21	17.6	12.4	0.6	0.6	3.7	0.0	2.2
Asics Corp	7936 JP	NR	n/a	2570.00	n/a	34,127	Dec-20	81.4	38.2	3.7	3.5	(3.7)	(0.4)	0.9
							Avg.	39.3	28.0	7.1	6.2	9.4	0.4	0.9
							Med.	38.0	29.0	5.1	4.6	7.8	0.4	0.9

Source: Bloomberg, CMBIS estimates



Assumptions

Figure 10: Major assumptions

Major assumptions	FY19A	FY20A	FY21E	FY22E	FY23E
Sales by segment (RMB mn)					
Shoes	4,653	5,047	5,965	6,997	8,016
Apparels	3,344	2,964	3,408	3,852	4,275
Accessories	185	161	169	181	194
Total	8,183	8,172	9,543	11,030	12,485
Sales by segment growth (%)					
Shoes	18.6%	8.5%	18.2%	17.3%	14.6%
Apparels	43.7%	-11.4%	15.0%	13.0%	11.0%
Accessories	41.0%	-12.9%	5.0%	7.0%	7.0%
Total	28.2%	-0.1%	16.8%	15.6%	13.2%
Sales by segment (RMB mn)					
Mass market	7,707	7,101	8,292	9,474	10,565
Athleisure	466	999	1,087	1,223	1,377
Professional sports	10	72	165	333	543
Total	8,183	8,172	9,543	11,030	12,485
Sales by segment growth (YoY)					
Mass market	20.7%	-7.9%	16.8%	14.3%	11.5%
Athleisure	n/a	114.4%	8.8%	12.5%	12.7%
Professional sports	n/a	609.9%	129.5%	102.2%	63.2%
Total	28.2%	-0.1%	16.8%	15.6%	13.2%
Sales network					
Xtep	5,279	4,971	5,021	5,121	5,275
Xtep kids	850	800	856	942	1,008
Oversea stores	250	250	250	300	300
Total	6,379	6,021	6,127	6,363	6,582
GP margins	43.4%	39.1%	40.2%	41.1%	41.8%
Opex breakdown					
A&P / sales	14.4%	11.2%	11.8%	12.0%	12.2%
Staff costs/ sales	11.0%	12.1%	11.6%	11.6%	11.2%
R&D / sales	2.4%	2.7%	2.6%	2.4%	2.3%
D&A / sales	1.7%	2.0%	2.6%	2.3%	2.2%
Provisions (write backs) / sales	-0.9%	0.7%	-0.4%	-0.2%	-0.1%
Rental / sales	0.1%	0.1%	0.9%	1.1%	1.2%
Selling & distribution costs / sales	21.0%	18.8%	18.9%	19.1%	19.3%
Admin expenses / sales	11.1%	12.9%	11.4%	11.3%	10.9%
Total	32.1%	31.7%	30.3%	30.4%	30.2%
OP margins	15.1%	11.2%	12.6%	13.1%	13.9%
Effective tax rate	34.8%	33.7%	32.0%	31.0%	30.0%
Net profit att. margins	8.9%	6.3%	7.4%	8.0%	8.9%
Net profit att. growth (%)	10.8%	-29.5%	36.9%	25.7%	26.1%

Source: Company data, CMBIS estimates



Financial Summary

Income statement						Cash flow summary					
YE 31 Dec (RMB mn)	FY19A	FY20A	FY21E	FY22E	FY23E	YE 31 Dec (RMB mn)	FY19A	FY20A	FY21E	FY22E	FY23E
Revenue	8,183	8,172	9,543	11,030	12,485	EBIT	1,234	918	1,206	1,450	1,736
Footwear	4,653	5,047	5,965	6,997	8,016	D & A	185	318	331	342	347
Apparel	3,344	2,964	3,408	3,852	4,275	Change in working capital	36	(320)	(443)	(480)	(471)
Accessories	185	161	169	181	194	Income tax paid	(334)	(325)	(333)	(402)	(483)
						Others	(343)	(272)	(133)	(144)	(142)
Cost of goods sold	(4,632)	(4,973)	(5,702)	(6,500)	(7,267)	Net cash from operating	778	320	628	766	986
Gross profit	3,550	3,198	3,841	4,530	5,218						
Other income	308	307	258	276	287	Capex & investments	(97)	(207)	(143)	(165)	(187)
						Associated companies	(35)	(20)	-	-	-
Operating expenses	(2,625)	(2,588)	(2,892)	(3,356)	(3,769)	Interest received	-	-	-	-	-
S & D costs	(1,718)	(1,537)	(1,808)	(2,111)	(2,412)	Others	(1,913)	800	-	-	-
Admin exp.	(711)	(827)	(837)	(980)	(1,070)	Net cash from investing	(2,045)	573	(143)	(165)	(187)
R&D	(195)	(223)	(248)	(265)	(287)						
Other operating expenses	-	-	-	-	-	Equity raised	1,187	31	-	-	-
EBIT	1,234	918	1,206	1,450	1,736	Net change in bank loans	386	(77)	1,003	-	-
						Dividend paid	(436)	(279)	(356)	(472)	(594)
Finance costs, net	(111)	(140)	(133)	(144)	(142)	Others	(98)	(55)	-	-	-
JVs & associates	(2)	(17)	(33)	(10)	16	Net cash from financing	1,039	(380)	647	(472)	(594)
Exceptional	-	-	-	-	-						
Pre-tax profit	1,121	762	1,040	1,296	1,611	Net change in cash	(227)	513	1,131	129	205
						Beginning cash balance	3,196	2,970	3,472	4,603	4,732
Income tax	(390)	(257)	(333)	(402)	(483)	Exchange difference	1	(11)	-	-	-
Less: Minority interests	4	(8)	5	12	14	Cash at the end of the year	2,970	3,472	4,603	4,732	4,937
Net profit	728	513	702	882	1,113						

YE 31 Dec (RMB mn)	FY19A	FY20A	FY21E	FY22E	FY23E	YE 31 Dec	FY19A	FY20A	FY21E	FY22E	FY23E
Non-current assets	3,057	3,544	3,324	3,137	2,994	Sales mix (%)					_
Fixed asset	662	796	850	915	997	Footwear	56.9	61.8	62.5	63.4	64.2
Intangible assets & goodwill	1,738	1,528	1,287	1,045	803	Apparel	40.9	36.3	35.7	34.9	34.2
Prepaid lease payments	104	573	573	573	573	Accessories	2.3	2.0	1.8	1.6	1.6
Interest in joint ventures	197	218	185	175	192		-	-	-	-	
Other non-current assets	356	429	429	429	429	Total	100.0	100.0	100.0	100.0	100.0
Current assets	9,266	9,027	10,995	12,032	13,124	P&L ratios (%)					
Cash and cash equivalents	2,970	3,472	4,603	4,732	4,937	Gross margin	43.4	39.1	40.2	41.1	41.8
Inventories	1,046	975	1,118	1,274	1,424	Operating margin	15.1	11.2	12.6	13.1	13.9
Trade and other receivables	2,910	3,236	3,779	4,367	4,944	Pre-tax margin	13.7	9.3	10.9	11.7	12.9
Prepayments	818	899	1,050	1,213	1,373	Net margin	8.9	6.3	7.4	8.0	8.9
Other current assets	1,522	446	446	446	446	Effective tax rate	34.7	33.0	31.0	30.8	30.3
Current liabilities	3,671	3,334	3,728	4,156	4,572	Balance sheet ratios					
Bank loans	1,086	642	642	642	642	Current ratio (x)	2.5	2.7	2.9	2.9	2.9
Trade payables	1,420	1,479	1,696	1,933	2,161	Quick ratio (x)	2.2	2.4	2.6	2.6	2.6
Accruals & other payables	981	1,052	1,228	1,420	1,607	Cash ratio (x)	0.8	1.0	1.2	1.1	1.1
Tax payables	115	86	86	86	86	Inventory turnover days	82	72	72	72	72
Others	69	75	75	75	75	Trade receivables days	130	145	145	145	145
						Trade payables days	112	109	109	109	109
Non-current liabilities	1,691	1,939	2,942	2,942	2,942	Total debt / total equity ratio (%)	34	30	41	39	37
Bank loans	1,269	1,516	1,516	1,516	1,516	Net debt / equity ratio (%)	Net cash				
CB or Preferred shares	-	-	1,003	1,003	1,003	Returns (%)					
Deferred tax	280	237	237	237	237	ROE	10.5	7.0	9.2	11.0	13.0
Others	142	186	186	186	186	ROA	5.9	4.1	4.9	5.8	6.9
						Per share					
Minority Interest	-	-	5	17	31	EPS (RMB)	0.30	0.21	0.28	0.35	0.44
Total net assets	6,960	7,299	7,645	8,055	8,574	DPS (RMB)	0.18	0.12	0.17	0.21	0.26
Shareholders' equity	6,960	7,299	7,645	8,055	8,574	BVPS (RMB)	2.79	2.87	3.00	3.16	3.37



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